

**ACTION PLAN IMPLEMENTATION STATUS UPDATE
REPORT TO THE EVALUATION, PERFORMANCE MEASUREMENT AND REVIEW COMMITTEE - AS OF SEPTEMBER 30th, 2012**

Regional Operations			
<i>Evaluation of INAC's On-Reserve Housing Support</i>			
APPROVAL DATE: 02/22/2011			
PROJECT RECOMMENDATIONS	ACTION PLAN	EXPECTED COMPLETION DATE	PROGRAM RESPONSE
<p>2. Support and work with First Nations to clarify and strengthen accountability and governance structures, including roles and responsibilities, performance measurement, financial management, and community housing plans.</p>	<p>We concur with this recommendation.</p>		
	<p>AANDC's new policy recommendations (see Action, Recommendation #1) will address the need to clarify AANDC, CMHC and First Nations' roles, responsibilities and accountabilities.</p>	<p>Q4, 2011-2012</p>	<p>Status: On-going Update / Rationale: As of 30/09/2012: In August, 2012, the AFN convened a meeting of the working group to review the draft Roles and Responsibilities of all stakeholders, i.e. AFN, AANDC, CMHC and Health Canada. The full National FN Housing Liaison Committee will meet in Q4 to review the draft document.</p>
	<p>AANDC is developing and refining performance indicators for all areas of funding under the Capital and Facilities Maintenance Program, including housing. Benchmarks and targets are being established for each housing indicator.</p>	<p>Q4, 2011-2012</p>	<p>AES: Underway (in progress)</p> <p>Status: Request to Close Update / Rationale: As of 30/09/2012: Housing Plan information obtained from regions and tracked in the housing DCI. All other items completed 31/03/2012.</p>
	<p>AANDC will work with First Nations to strengthen their management of housing, including governance structures and financial management and the development of community housing plans, through various capacity development initiatives (see Action, Recommendation 3).</p>	<p>Q4, 2011-2012</p>	<p>AES: CLOSED</p> <p>Status: Request to Close (Completed) Update / Rationale: As of 30/09/2012: 2012-13 Special Initiatives Funding for housing capacity development projects has been fully allocated and is expected to continue on an annual basis.</p> <p>AES: CLOSED</p> <p>AES: Underway (in progress) The department continues to engage key stakeholders to review draft roles and responsibilities of stakeholders, with further developments expected in 2013. Second and third items closed.</p>

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<p>3. Develop a strategic approach to advance capacity building initiatives in order to:</p> <p>a. better manage and monitor housing stock (where possible, AANDC should work with other government departments to leverage resources for First Nation capacity development);</p> <p>b. advance local operational control; and</p> <p>c. achieve the minimum standards of the National Building Code (e.g., quality construction, repairs and maintenance) to ensure long-lasting and environmentally sustainable units.</p>	<p>We concur with this recommendation.</p> <p>Working with First Nations, AANDC will pursue strategic capacity development objectives to assist First Nations in increasing their housing capacity, collaborating with CMHC, other government departments and First Nations organizations. These initiatives will include:</p>	Q4, 2012-2013	
	<p>a-1: collaborating with partners involved in capacity development for on-reserve housing (namely CMHC and the First Nations Market Housing Fund) to identify existing capacity support services and gaps and develop a plan for a more coordinated and effective approach;</p>	Q4, 2012-2013	
	<p>a-2: working with the First Nations National Building Officers Association to implement a building permit system in First Nation communities which will support the Band (Chief and Council) to assume operational control of housing outcomes;</p>	Q4, 2012-2013	
	<p>a-3: supporting capacity development in First Nations housing through the Special Initiatives Fund (SIF), which funds small-scale projects designed to improve housing management, promote market housing, and demonstrate innovation in housing/infrastructure; and</p>	Q4, 2012-2013	
	<p>a-4: revising the comprehensive community housing guide, entitled "Creating Effective Community Strategies for First Nations Housing," to support effective community</p>	Q4, 2012-2013	

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	<p>planning and housing management, and help advance and promote local operational control of housing in First Nation communities.</p> <p>B: Changes to the Ministerial Loan Guarantee (MLG) manual will add requirements that, as part of the application for an MLG, First Nations confirm that the project will be inspected by qualified inspectors who must confirm that it will meet or exceed the National Building Code (NBC) standards and other relevant standards. First Nations will also be required to confirm that the record of inspection and record of compliance to NBC standards or other relevant standards will be kept on file by the First Nation for the life of the MLG. AANDC will continue to work with CMHC to enhance NBC compliance. AANDC expects to complete the revisions to the MLG Manual and communicate changes in MLG requirements to First Nations in Q1 of 2011-2012.</p> <p>C: Community Infrastructure Branch (CIB) will link to the broader Departmental capacity development strategy led by Governance Branch of Regional Operations Sector.</p>	<p>Q1, 2011-2012</p> <p>Q4, 2012-2013</p>	
4. Support and work with First Nations to ensure houses are built to address overcrowding and deterioration and to maximise the use of resources bearing in	<p>We concur with this recommendation.</p> <p>AANDC is examining options along the housing spectrum to identify instruments that</p>	Q4, 2011-2012	<p>Status: Request to close Update / Rationale:</p> <p>As of 30/09/2012: The Canadian Housing and Renewal Association paper has been finalized and shared with government partners and AANDC Regions</p>

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mind current and future pressures on housing stock.	<p>will support First Nations in transitioning from social housing to other forms of affordable housing, including rent-to-own programs and multi-units to increase housing stock and provide a broader range of housing options.</p> <p>Researching existing First Nations housing programs, policy options will be developed that support more effective use of revolving loan funds and other market-based tools, which has demonstrably increased available housing units by reducing reliance on social housing and decreasing pressure on existing housing stock.</p>	Q4, 2011-12	<p>for broader dissemination. In addition, the Introduction to Revolving Loan Funds document has been completed and shared with AANDC Regions and First Nations in attendance at regional capacity development workshops.</p> <p>Status: Request to Close (Completed) Update / Rationale: As of 30/09/2012: The report, First Nations Market Housing Fund: Evaluation of the Broader Policy Implications for Housing On-Reserve is complete and will be posted in Q4, 2012.</p> <p>AES: Underway (in progress). It's not clear how the research on the items discussed in the action plan will support First Nations in transitioning from social housing to other forms of affordable housing.</p>
5. Undertake research, in partnership with First Nations and CMHC, to identify: cost-effective design options for on-reserve housing construction and renovation the impact of demographic trends on the needs for on-reserve housing options for effective management of on-reserve housing portfolios options for effective governance of on-reserve housing	<p>AANDC will collaborate with CMHC to compile existing research and publications related to housing design and construction on reserve.</p> <p>AANDC and CMHC will analyze housing and population data to consider demographic pressures.</p>	<p>Q4, 2012-2013</p> <p>Q4, 2012-2013</p>	

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	AANDC will compile "best practices" for achieving success in First Nations housing for inclusion in the guide "Creating Effective Community Strategies for First Nations Housing," which will be a tool made available to First Nations.	Q4, 2012-2013	
	AANDC will collaborate with First Nations organizations that engage in research on the implications of the legal definition of local operational control.	Q4, 2012-2013	