



Indigenous and  
Northern Affairs Canada

Affaires autochtones  
et du Nord Canada

# Indigenous and Northern Affairs Canada Five-Year Plan for Evaluation and Performance Measurement Strategies

## 2016-17 to 2020-21

*Update September 2016*

---

**Evaluation, Performance Measurement  
and Review Branch**

**Audit and Evaluation Sector**

INAC·AANIC



## Table of Contents

Deputy Head Confirmation Note .....	ii
Executive Summary .....	iii
1. Introduction.....	1
1.1 Purpose of the Five-Year Plan .....	2
1.2 Background and Departmental Context .....	3
1.3 Departmental Mandate .....	3
1.4 Program Structures and Performance.....	4
1.5 Planned Expenditures and Transfer Payments.....	4
2. Reporting on Status and Coverage .....	5
2.1 Drivers for Evaluation Planning .....	5
2.2 What's New in the Plan .....	5
2.3 Planned Evaluation Coverage of Direct Program Spending, Internal Services and Reviews	6
2.4 Planned Evaluation Coverage of Ongoing Programs of Grants and Contributions .....	8
2.5 Evaluation, Performance Measurement and Review Branch Performance Metrics .....	9
2.6 Implementing the Plan.....	9
2.7 Other Branch Activities .....	10
Appendix A: INAC's 2016-17 Program Alignment Architecture .....	13
Appendix B - Indigenous and Northern Affairs Canada - Five-year Evaluation Schedule 2016-17 to 2020-21 .....	14
Appendix C: Indigenous and Northern Affairs Canada – Coverage of Ongoing Programs of Grants and Contributions - 2016-17 to 2020-21 .....	22
Appendix D - Evaluation and Performance Measurement Review Committee – 2016- 2017 Planned Schedule of Items .....	31

## **DEPUTY HEAD CONFIRMATION NOTE**

---

I approve the Departmental Evaluation Plan of Indigenous and Northern Affairs Canada for the fiscal years 2016-17 to 2020-21, which I submit to the Treasury Board of Canada Secretariat as required by the Policy on Evaluation.

As per Section 6.1.8 of the policy, I confirm that the following evaluation coverage requirements are met and reflected in this five-year plan:

- All ongoing direct program spending is evaluated every five years;
- The administrative aspect of major statutory spending is evaluated every five years;
- Programs that are set to terminate automatically over a specified period of time, if requested by the Secretary of the Treasury Board following consultation with the affected deputy head; and
- Specific evaluations, if requested by the Secretary of the Treasury Board following consultation with the affected deputy head.

As per Section 6.1.7, I confirm that this five year plan:

- Aligns with and supports the departmental Management, Resources and Results Structure; and
- Supports the requirements of the Expenditure Management System, including spending reviews.

I will ensure that this plan is updated annually, and I will provide information about its implementation to the Treasury Board of Canada Secretariat, as required.

Hélène Laurendeau  
Deputy Minister  
Indigenous and Northern Affairs Canada

Date: \_\_\_\_\_

## EXECUTIVE SUMMARY

---

This document presents the Indigenous and Northern Affairs Canada (INAC) *Five-Year Plan for Evaluation and Performance Measurement Strategies 2016-17 to 2020-21*. The plan calls for 44 program areas to be evaluated over the next five years. In 2016-17 specifically, the Evaluation, Performance Measurement and Review Branch (EPMRB) of INAC will submit for approval nine evaluations that began in 2015-16, which scheduled completion dates in 2016-17, and will launch 11 new program evaluations.

The current Plan was developed in accordance with the evaluation planning guidance provided by Treasury Board Secretariat and was developed to reflect the requirements set out in the Treasury Board Secretariat *Policy on Evaluation*, which came into full effect on April 1, 2013. The Policy calls for all departmental direct program spending to be evaluated every five years. Thus, the Plan aligns with, and supports the Department's Management Resources and Results Structure. In addition, EPMRB planning ensures a risk-based approach is taken for the conduct of evaluations of Internal Service programs/activities, and other studies or reviews as requested by the Department.

Finally, the Plan provides an overview of the drivers that contribute to the timing, scope and level of effort of each evaluation. These are based on such factors as the timing of previous evaluations, program materiality, risk levels and complexity. It also provides a summary of recent branch initiatives that are meant to support and strengthen the Department's evaluation and performance measurement activities.

# 1. INTRODUCTION

---

This document presents the INAC rolling plan for evaluation for the period 2016-17 to 2020-21. Implementation and monitoring of the Plan falls to the EPMRB at INAC. The document was developed based on guidance from the Treasury Board Secretariat's *Guide to Developing a Departmental Evaluation Plan*.<sup>1</sup>

Across the Government of Canada, evaluation is understood as the systematic collection and neutral analysis of information pertaining to the use of public resources. This is done to provide an assessment of, and allow for the judgement of the relevance, performance, and efficiency with which these resources are utilised. It helps to identify possible alternative ways to contribute to or achieve the same results, outcomes or outputs in a more effective and efficient manner. The information evaluation provides is used to inform decision making and make improvements.

While this Plan adheres to the current 2009 *Policy on Evaluation*, EPMRB planning for 2016-17 also takes into consideration the impending shift to a "delivering results" approach, as proposed in the pending new *Policy on Results and Resource Alignment*, tentatively planned to come into effect July 1, 2016. The new draft policy represents an integration of the *Policy on Evaluation* (2009), the *Policy on Management, Resources and Results Structures* (2010) and the *Policy on Reporting of Federal Institutions and Corporate Interests to Treasury Board Secretary* (2007).

Under the new policy, the federal evaluation function will be called upon to provide evidence that helps the Government of Canada demonstrate that its spending contributes to results that matter to Canadians, rather than simply supporting programs where efficacy is not always clear. The current government has committed to this modernization in its platform, mandate letters, Speech from the Throne, and public statements. EPMRB evaluators are already considering the policy shift in their scoping and planning for new projects scheduled to begin in 2016-17. The aim is to ensure that INAC's evaluation function can contribute fully to helping to address questions related to the delivery of results for Canadians.

While the *Policy on Results and Resource Alignment* is not yet in effect, as appropriate, the Branch will make adjustments to its evaluation and performance measurement activities in 2016-17 and beyond, if required, when the new policy comes into effect. It will then report any modifications to the Evaluation, Performance Measurement and Review Committee (EPMRC) when appropriate.

---

<sup>1</sup> Treasury Board Secretariat of Canada, *Guide to Developing a Departmental Evaluation Plan*, <http://publiservice.tbs-sct.gc.ca/cee/publi/dep-pem/dep-pem-eng.asp>

## 1.1 Purpose of the Five-Year Plan

The primary purpose of the Plan is to help the Deputy Head ensure that credible, timely and neutral information on the ongoing relevance and performance of direct program spending and ongoing programs of grants and contributions is available to support evidence-based decision making and speaks to results for Canadians.<sup>2</sup> The Plan also:

- ✓ Provides an opportunity to align evaluations to ensure that the information needs of the Department and other evaluation users (e.g., other government departments where we are delivering horizontal programming) are being met;
- ✓ Helps ensure that evaluations supporting program redesign are planned and completed in advance of program renewal;
- ✓ Provides an annual platform for program managers and the Head of Evaluation to discuss the development and implementation of performance measurement strategies that effectively support evaluations;
- ✓ Allows departmental units responsible for the development of the Report on Plans and Priorities and the Departmental Performance Reports, as well as other groups engaged in strategic planning and reporting activities, to identify when evaluations will be available to inform their work;
- ✓ Initiates regular communication and consensus building on evaluation needs and priorities across the Department; and
- ✓ Provides central agencies with advanced notice of when evaluations will be available to inform their work (e.g., in support of Memoranda to Cabinet, Treasury Board submissions, etc.).

Moreover, the Plan serves as an important tool for the Head of Evaluation and the Branch in managing project workflows and planning the activities of its human resources. Status reports on the Plan are typically presented at all regular meetings of the EPMRC to provide assurance of timely implementation, and alert the Committee to any required changes or additions. The EPMRC typically meets four times during the fiscal year.

---

<sup>2</sup> Treasury Board Secretariat of Canada, *Guide to Developing a Departmental Evaluation Plan*, <http://publiservice.tbs-sct.gc.ca/cee/publi/dep-pem/dep-pem-eng.asp#appc>

## 1.2 Background and Departmental Context

The Plan has been developed using the Treasury Board's *Guide to Developing a Departmental Evaluation Plan* but also with an eye towards forthcoming guidance in the Treasury Board *Policy on Results and Resource Alignment*. The impending update of the 2009 Policy on Evaluation was based on the conclusion that the government-wide Program Alignment Architectures and Program Measurement Frameworks had reached a level of maturity and required repurposing. According to the Treasury Board Secretariat, existing reporting tools were felt to be overburdening departments with reporting compliance and were focusing on low level indicators rather than the achievement of results. In addition, evaluations are viewed as not being sufficiently timely, and are often limited by insufficient performance information. As a result, in some instances, the ability to demonstrate that it was achieving its results was constrained.

The new policy is expected to allow departments to establish a results framework that identifies core responsibilities, associated results, and appropriate indicators. It will also limit requirements so that departments will collect performance information while remitting only some of this to Treasury Board. It will allow departments to prioritize evaluation coverage and issues, while professionalizing the evaluation function. It will continue to ask departments to report on both direct program spending and ongoing program of grant and contribution evaluation coverage, but will grant greater flexibility by allowing for risk-based planning for direct program spending coverage, and the option to defer evaluations beyond five years where average yearly expenditures are less than \$5 million.

## 1.3 Departmental Mandate

INAC is the federal department primarily responsible for meeting the Government of Canada's obligations and commitments to First Nations, Inuit and Métis, and for fulfilling the federal government's constitutional responsibilities in the North.<sup>3</sup>

The Department's overall mandate derives from: the *Constitution Act (1982)*, the *Indian Act*; the *Department of Indian Affairs and Northern Development Act*; territorial acts; treaties; comprehensive claims and self-government agreements, as well as various other statutes affecting Indigenous people and the North.

A significant amount of the Department's mandate also derives from policy decisions and program practices that have evolved over time. Its mandate is also framed by judicial decisions where there are direct policy implications for the Department.<sup>4</sup>

---

<sup>3</sup> Note that a further 33 departments and agencies also hold responsibilities for delivering Indigenous and northern programs and services.

<sup>4</sup> (Further details regarding INAC's mandate can be found at:  
<http://www.aadnc-aandc.gc.ca/eng/1100100010023/1100100010027>)

## 1.4 Program Structures and Performance

Departmental activities are largely structured by funding arrangements or formal agreements with First Nations and/or provincial or territorial governments. Most departmental programs, representing a majority of INAC spending are, in fact, delivered through partnerships with Indigenous communities and federal-provincial or federal-territorial agreements. INAC also works with urban Indigenous peoples, Métis and non-status Indians, many of whom live in rural areas.

## 1.5 Planned Expenditures and Transfer Payments

According to the 2015 *Public Accounts of Canada*, INAC is the fifth largest federal department in terms of total ministerial net expenditures, and the third largest in terms of total transfer payments and grants and contributions, after Finance Canada and Employment and Social Development Canada.

According to the 2016–2017 *Main Estimates*<sup>5</sup>, INAC spends over \$7.5 billion annually, with approximately 88 percent (\$6.7 billion) going directly to recipients through transfer payments. Total forecasted spending for 2016-17 is outlined in the table below according to the Department's strategic outcomes.

**Table 1:**

<b>INAC Total Forecasted Spending (2016-17) by Strategic Outcome</b>	
<b>Strategic Outcome</b>	<b>2016-17 Forecast Spending</b>
The Government	\$1,691,246,550
The People	\$3,814,737,301
The Land and Economy	\$1,534,139,668
The North	\$241,331,117
Internal Services	\$224,097,504
<i>Total Statutory Spending</i>	\$153,153,455
<b>Total Transfer Payments</b>	\$6,652,765,968
<b>Total</b>	<b>\$7,505,552,140</b>

*Source:* 2016-17 *Main Estimates*. Figures include the following expenditures: salary; operations and maintenance; capital; statutory and grants and contributions funding; and, the costs of employee benefit plans.

<sup>5</sup> <http://www.tbs-sct.gc.ca/hgw-cgf/finances/pgs-pdg/gepme-pdgbpd/20162017/me-bpd02-eng.asp#toc7-62>



## 2. REPORTING ON STATUS AND COVERAGE

---

### 2.1 Drivers for Evaluation Planning

Program evaluations are required as per the current Treasury Board *Policy on Evaluation* (2009), Section 6.1.7. There is also a requirement under the *Financial Administration Act* (Section 42.1) to evaluate all ongoing grants and contribution programs every five years. Evaluation planning is conducted with those requirements in mind, and also in the spirit of robust management practices, which aid to ensure that results are being delivered for Canadians.

Each year, the Audit and Assurance Services Branch develops priority rankings for auditable units in the Department in a manner consistent with guidance from the Office of the Comptroller General. Risk considerations include: the impact of identified risks on the achievement of departmental outcomes; materiality; scope; potential for public scrutiny; legal risk; prevalence of risk; and the severity of consequences. This Plan is developed with alignment to the *Risk-Based Audit Plan* (2016-2017 to 2018-2019) in mind. Risk rankings are shown in Appendix B and are colour-coded to reflect the level of risk identified in the *Risk-Based Audit Plan*.<sup>6</sup>

### 2.2 What's New in the Plan

Note that the Government's Results Agenda, driven by publicly articulated ministerial mandates, the impending *Policy on Results and Resource Alignment*, and key government priorities being communicated to INAC, are collectively poised to spur change in program structures and available performance information in the Department. This could result in the creation of new program entities and the articulation of new results expectations and associated performance indicators. Notwithstanding this, Treasury Board Secretariat guidance clarifies that 2016-17 planning is to be done according to existing policies and coverage requirements.

The first step in preparing the 2016-17 to 2020-21 Plan included ensuring that all ongoing program spending is being evaluated every five years. Credit for evaluation coverage is granted upon deputy head approval of a report, under the premise that approval allows for the sharing of information in support of management action and the sharing of results with the public. This review was based on the Department's 2016-17 Program Alignment Architecture (Appendix A) and, as in previous years, is aligned with INAC's Management, Resources and Results Structure.

---

<sup>6</sup> Risk-Based Audit Plans are publicly available in both official languages on the INAC website <http://www.aadnc-aandc.gc.ca/eng/1100100011253/1100100011254>

It also included the review of program areas within the Department to ensure that each is evaluated prior to program renewal or according to timing commitments made to the Treasury Board, and that *Federal Accountability Act* requirements are being met.

As a result, this document now includes two 'coverage tables', which all departments must complete and submit to the Treasury Board Secretariat on an annual basis. Appendix B – Indigenous and Northern Affairs Canada – Five-year Evaluation Schedule 2016-17 to 2020-21, outlines the sequencing of all program evaluations over the next five years with planned start and end dates.<sup>7</sup> As a result, the Plan shows the expected conduct of 44 evaluations covering 100 percent of direct program spending between 2016-17 and 2020-21.

The Five-Year Evaluation Schedule is attached in Appendix B. Appendix C – Indigenous and Northern Affairs Canada – Coverage of Ongoing Programs of Grants and Contributions – 2016-17 to 2020-21, includes an overview of the timing of evaluations as required by the *Financial Administration Act*.

### **2.3 Planned Evaluation Coverage of Direct Program Spending, Internal Services and Reviews**

Looking back on the previous year, ten evaluation reports addressing direct program spending were approved in 2015-16, including two that began in the previous fiscal year. These evaluations represent \$1.2 billion (15.02 percent) of the Department's direct program spending and include:

- Evaluation of Access to Capital and Business Services Program;
- Evaluation of Consultation and Accommodation;
- Evaluation of Contaminated Sites South of 60 Program (formerly identified as Contaminated Sites (On Reserve));
- Evaluation of Eco-Energy for Aboriginal and Northern Communities;
- Evaluation of Education Facilities and Community Infrastructure;
- Evaluation of the Administration of Reserve Land;
- Evaluation of the Impact of Self-Government Agreements;
- Evaluation of the Implementation of Income Assistance Reform On-Reserve (joint evaluation with Employment and Social Development Canada);
- Evaluation of Lands and Economic Development Services; and
- Evaluation of Petroleum and Minerals.

One additional evaluation was completed and approved in 2015-16, namely the Evaluation of INAC Recruitment, Development and Retention Activities. This Internal Services evaluation was conducted to address INAC management needs and spoke to important administrative activities at INAC that the Department wished to examine.

---

<sup>7</sup> Planned start and end dates may be subject to change.

Looking forward to 2016-17, the following evaluations, which began in 2015-16 and address direct program spending, are planned to be completed and approved:

- Evaluation of Governance and Institutions of Government;
- Evaluation of On-Reserve Housing;
- Evaluation of Northern Governance — Support for Territorial Relations and Northern Organizations; and
- Horizontal Evaluation of Climate Change Adaptation (to be completed jointly with Environment Canada).

In addition to the above evaluations that address direct program spending, additional work begun in 2015-16 will be completed in 2016-17. This includes the delivery of five Internal Services evaluations and two reviews:

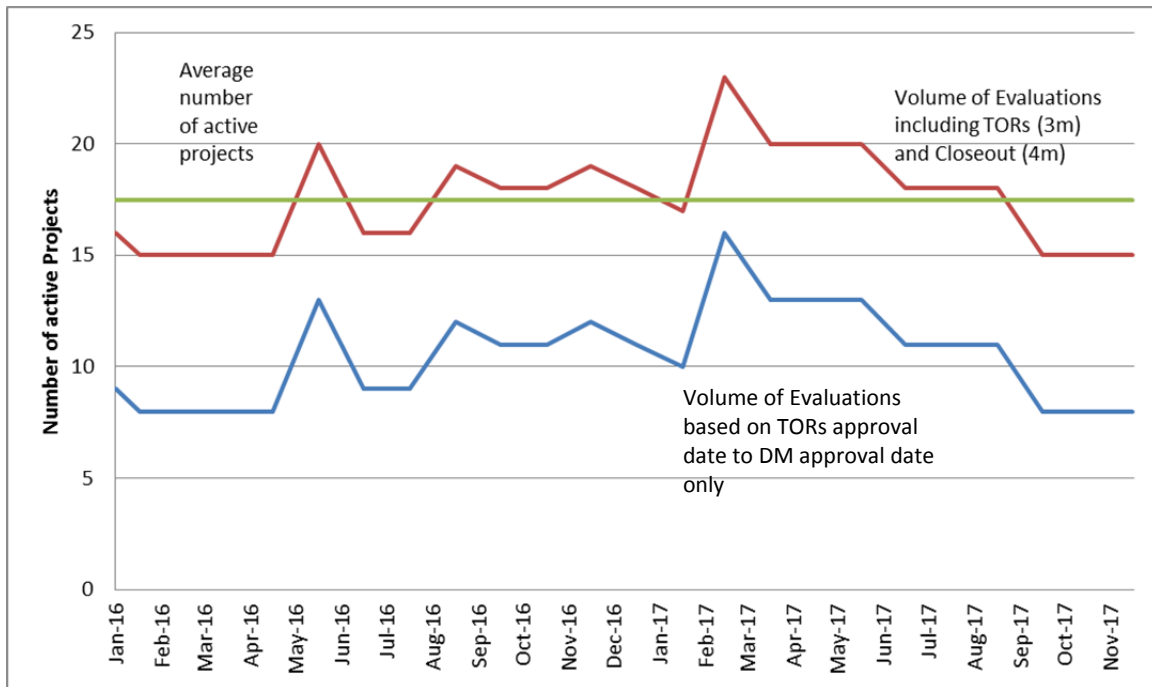
- Evaluation of Business Management Units (Internal Services Evaluation);
- Evaluation of the Annual Agreement Management Cycle (formerly Accelerated Annual Funding Cycle) (Internal Services Evaluation);
- Evaluation of the Implementation of Workplace 2.0 (formerly Accommodation 2.0) (Internal Services Evaluation);
- Review of the Implementation of the Tripartite Education Agreement (formerly identified as the First Nations Education Steering Committee) (Review); and
- Lessons Learned Study of Personal Credits (Review/Lessons Learned Study).

Therefore, nine evaluations that began in 2015-16 will be completed and submitted to EPMRC for approval in 2016-17.

Appendix D – Evaluation and Performance Measurement Review Committee – 2016-2017 Planned Schedule of Items, provides a list of all planning commitments and milestones/deliverables for the Branch. In addition to the work being completed above, the table shows that 18 new evaluations will be launched at some point in 2016-17. Of these, 16 will focus on programs with direct program spending and two will focus on Internal Services, namely the Evaluation of the Aboriginal Leadership Development Initiative and the Evaluation of Contracting and Procurement Hubs. Of that 18, five will be completed and submitted to EPMRB for approval in 2016-17.

The graph on the following page shows the level of activity that EPMRB will need to engage in over the course of 2016-17 and into the following year in order to meet the plan and deliver against policy requirements. The red line shows the volume of active projects when Terms of Reference development and project close-out (process for web posting) is taken into consideration. Note the peak of activity at the close of 2016-17 when a series of new Terms of Reference for future evaluations is expected to be launched.

**Graph 1: Volume of Planned Active Evaluation Projects (2016-17)**



\*TOR – Terms of Reference

\*DM – Deputy Minister

## 2.4 Planned Evaluation Coverage of Ongoing Programs of Grants and Contributions

INAC currently delivers 36 authorities (voted grants and contributions). A one-to-one relationship between the authorities listed in the *Main Estimates* and the inventory of ongoing programs of grants and contributions deemed a ‘program’ by the Department exists in only seven instances. A number of programs draw on multiple grants and contributions. Conversely, there are grants and contributions that contribute to multiple departmental programs.

The Branch takes the above into account when planning in an effort to ensure that evaluations examine the relevance and performance of all voted grants and contributions over a five-year cycle. Evaluation activities are organized to capture necessary information either through discrete evaluations of individual authorities/grants and contributions, or through evaluations that speak to the relevance and performance of authorities imbedded in larger programs. Each evaluation report will clearly identify the authorities that have been addressed through the evaluation activities.

On this basis, the Plan outlines the planned timing of evaluations in Appendix C – Indigenous and Northern Affairs Canada – Coverage of Ongoing Programs of Grants and Contributions – 2016-17 to 2020-21. This table links all authorities to all departmental programs. This helps clarify the links that exist between and amongst authorities and programs in order to support the Department’s efforts to meet *Federal Accountability Act* requirements and to provide the necessary performance information.

In 2016-17, it is anticipated that 22 of 36 authorities (61 percent) will be addressed in full or in part as part of the Branch’s planned evaluations and reports that are expected to be approved.

## **2.5 Evaluation, Performance Measurement and Review Branch Performance Metrics**

EPMRB has established performance measures to ensure progress towards coverage requirements. The *Audit and Evaluation Sector Business Plan 2016-17* has set targets for the Branch regarding the initiation, progression and completion of scheduled evaluations. The Branch has targeted 50 percent of scheduled evaluations being initiated in the first quarter of the fiscal year; an additional 25 percent in the second quarter and the final 25 percent in the third quarter. Thus, for Year 1 of the Plan, five evaluations will be started in Q1, four to start in Q2 and the remaining two in Q3. In addition, the Branch has established targets for its deliverables, as follows:

- Eighty percent of evaluations will deliver preliminary findings as scheduled; and
- Sixty-five percent of evaluations projects will see final reports delivered as scheduled.

## **2.6 Implementing the Plan**

Evaluations conducted by EPMRB are used to inform decision making and reporting (such as the *Reports on Plans and Priorities, Departmental Performance Reports, Annual Report on the State of Performance Measurement*); and to assess progress made by programs in achieving expected results and to incorporate lessons learned in order to improve program design and delivery.

Increasingly, as a means of managing workload, improving the timeliness of evaluations and ensuring the greatest relevance of the evaluation function, the Branch will work to focus on priority issues in its evaluations, and will seek to scope them to respond to the most pressing relevance, performance and efficiency theme as determined in its planning phase. Impending policy changes provide for more flexibility in the identification of issues, allowing EPMRB more flexibility in scoping its work. Once defined, the Terms of Reference for each evaluation will then be approved by the EPMRC.

Further, in 2015-16 EPMRB put in place new standing offer agreements with a range of firms providing access to evaluation, survey and statistical and quantitative analysis services. In support of achieving its plan, the Branch will appropriately complement its in-house led activities with the skills of additional evaluation resources where appropriate.

The table below provides an overview of evaluation expenditures and human resources, both planned and actual over a three year horizon.

**Table 2:**

<b>Evaluation, Performance Measurement and Review Branch Actual and Planned Expenditures</b>			
<b>Expenditure Type</b>	<b>2014-15 (Actuals)</b>	<b>2015-16 (Actual)</b>	<b>2016-17 (Planned)</b>
Salaries	\$1,555,208.78	\$1,868,282.00	\$1,950,000.00
Contracted Services - Specific to evaluations	\$808,780.81	\$165,456.15	\$500,000.00
Operations and Maintenance - Excluding Contracted Services (specific to evaluations)	\$354,168.66	\$319,978.12	\$330,000.00
<b>Total</b>	<b>\$2,718,158.25</b>	<b>\$2,353,716.27</b>	<b>\$2,780,000.00</b>
Full-Time Equivalents (#)	16.31	21.42	22

Note that while 22 full time equivalent positions are listed, the Branch, must work to address position vacancies on an ongoing basis as it has seldom been at full capacity given the general movement of staff to other opportunities and the ensuing timelines needed to fill positions. The Branch also leverages the skills and talents of undergraduate and graduate students throughout the year.

## **2.7 Other Branch Activities**

In addition to conducting evaluations, the Branch undertakes a wide range of activities to support and strengthen the Department’s evaluation and performance measurement work. These include providing advice and support on performance measurement, corporate planning and reporting at the departmental level (e.g., Program Alignment Architecture and Performance Management Framework), supporting capacity building and outreach activities, and developing research and special studies on evaluation and performance measurement issues.

## **Performance Measurement**

EPMRB works closely with other key internal service offices to provide advice and guidance on performance measurement strategies and other performance measurement-related activities in the Department.

In addition, the role of the EPMRC has been to review and recommend the Deputy Head approve performance measurement strategies, and annual updates to the Department's *Five-year Plan on Evaluation and Performance Measurement Strategies*. In light of forthcoming changes that will affect all areas of performance measurement and evaluation, EPMRB will continue to provide advice and guidance to programs on new performance measurement and evaluation requirements, as well as the roles and responsibilities flowing from the new *Policy on Results and Resource Alignment*.

## **Reviews**

The Branch also undertakes reviews, which are distinct from evaluations and conducted on a case-by-case basis as directed by the Deputy Minister. EPMRB and other branches of the Audit and Evaluation Sector conduct or commissions these reviews, discussion papers and studies on topics of relevance to their mandates.

## **Corporate Advice**

The Branch provides advice and support across in the Department on the development of Treasury Board submissions and Memoranda to Cabinet, on the Department's *Report on Plans and Priorities* and *Departmental Performance Report* and other related activities.

## **Capacity Development**

In support of increased capacity within the federal evaluation function, EPMRB team members deliver presentations and course work within the evaluation community. In 2016-17, INAC will present at the Canadian Evaluation Society Conference on the results of its 2015-16 Internship project, which supported INAC's Strategic Policy Directorate on the analysis of public reporting against departmental performance metrics. "Navigating the Uncharted Waters of INAC's Performance Story: Where program outcomes meet community impacts" will detail the work done by the Department to analyze the robustness of its strategic outcome and program indicators.

EPMRB considers capacity development a key part of its work and has undertaken to provide undergraduate and graduate students from across the country with opportunities to learn more about evaluation, performance measurement and the Department in general. It regularly hires students to actively work and contribute to program evaluations.

## Summer Internship Program

Beginning in 2008, the Branch has offered a unique internship program whereby eight to ten graduate students from selected universities<sup>8</sup> across Canada, enrolled in Public Policy or Administration, are hired for a period of 16 weeks over the summer. Students are placed in positions throughout the Department to gain a deeper understanding of INAC activities, work in teams on a research project, and participate in learning sessions that provide them with the knowledge and skills necessary to complete their research project and to support their career development. The project in 2015-16, entitled Advancing AANDC's Results-Based Management Capacity, focused on updating, streamlining and refining Performance Measurement Strategy Indicators that are used throughout the Department to meet Program Alignment Architecture objectives. It was presented to the EPMRC and was noted as advanced the Department's understanding of the strengths and weaknesses of its performance measurement regime.

In 2016-17, it is anticipated that the interns will undertake work that will support EPMRB in playing a role that will assist the Department in meeting the objectives of its Mandate Letter, as well as its key priorities as articulated by the Cabinet committee on Agenda, Results and Communications.

---

<sup>8</sup> University of Victoria, Simon Fraser University, University of Regina, University of Manitoba, University of Winnipeg, University of Toronto, Ryerson University, University of Ottawa, Carleton University, Concordia University, Dalhousie University, and Memorial University.



# Appendix A: INAC's 2016-17 Program Alignment Architecture

## 1 The Government

*Support good governance, rights and interests of Aboriginal Peoples*

### 1.1 Governance and Institutions of Government

- 1.1.1 First Nation Governments
- 1.1.2 Aboriginal Governance Institutions and Organizations

### 1.2 Aboriginal Rights and Interests

- 1.2.1 Negotiations of Claims and Self-Government Agreements
- 1.2.2 Specific Claims
- 1.2.3 Consultation and Accommodation
- 1.2.4 Métis Relations and Rights Management, and Non-Status Indian Relations

### 1.3 Management and Implementation of Agreements and Treaties

## 2 The People

*Individual, family and community well-being for First Nations and Inuit*

### 2.1 Education

- 2.1.1 Elementary and Secondary Education
- 2.1.2 Post-Secondary Education

### 2.2 Social Development

- 2.2.1 Income Assistance
- 2.2.2 National Child Benefit
- 2.2.3 Assisted Living
- 2.2.4 First Nations Child and Family Services
- 2.2.5 Family Violence Prevention

### 2.3 First Nations Individual Affairs

- 2.3.1 Registration and Membership
- 2.3.2 Estates

### 2.4 Residential Schools Resolution

- 2.4.1 Independent Assessment Process
- 2.4.2 Reconciliation

## 3 The Land and Economy

*Full participation of First Nations, Métis, Non-Status Indians and Inuit individuals and communities in the economy*

### 3.1 Aboriginal Entrepreneurship

- 3.1.1 Business Capital and Support Services
- 3.1.2 Business Opportunities

### 3.2 Community Economic Development

- 3.2.1 Lands and Economic Development Services
- 3.2.2 Investment in Economic Opportunities
- 3.2.3 Administration of Reserve Land
- 3.2.4 Contaminated Sites (On Reserve)

### 3.3 Strategic Partnerships

### 3.4 Infrastructure and Capacity

- 3.4.1 Water and Wastewater
- 3.4.2 Education Facilities
- 3.4.3 Housing
- 3.4.4 Other Community Infrastructure and Activities
- 3.4.5 Renewable Energy and Energy Efficiency
- 3.4.6 Emergency Management Assistance

### 3.5 Urban Aboriginal Participation

## 4 The North

*Self-reliance, prosperity and well-being for the people and communities of the North*

### 4.1 Northern Governance and People

- 4.1.1 Political Development and Intergovernmental Relations
- 4.1.2 Nutrition North
- 4.1.3 Climate Change Adaptation

### 4.2 Northern Science and Technology

- 4.2.1 Northern Contaminants
- 4.2.2 Science Initiatives

### 4.3 Northern Land, Resources and Environmental Management

- 4.3.1 Petroleum and Minerals
- 4.3.2 Contaminated Sites
- 4.3.3 Land and Water Management

## 5.1 Internal Services

## APPENDIX B - INDIGENOUS AND NORTHERN AFFAIRS CANADA - FIVE-YEAR EVALUATION SCHEDULE 2016-17 TO 2020-21

<b>Select Organization</b>	Aboriginal Affairs and Northern Development Canada
<b>Identify PAA used:</b>	2016-2017
<b>Spending Source:</b>	Main Estimates (2016-17)
<b>Identify total organizational spending (\$)</b>	\$7,505,552,140.00

\* PAA – Program Alignment Architecture

\* DPS – Direct Program Spending

\* G&C – Grants and Contributions

Identifier	Link to PAA #s)	Proposed Title of the Evaluation	Identify <i>Policy on Evaluation Coverage Requirement:</i>	Horizontal Evaluation (No/Lead/Participant)	Priority as per Risk-Based Audit Plan 2016-17 to 2018-2019	Planned Audit Completion as per Risk-Based Audit Plan 2016-17 to 2018-2019	Involves Public Opinion Research	Date Last Evaluated (Deputy Head Approval Date) (M/Y)	Planned Evaluation Start Date (M/Y)	Planned Preliminary Findings Presented Date (M/Y)	Planned Deputy Head Approval Date (M/Y)	Estimated G&C Value (\$)	Estimated Value (Including Gs&Cs) (\$)
1570-7/14080	1.1	Evaluation of Governance and Institutions of Government	DPS and Ongoing G&C	Non-Horizontal	High	<i>Completed 2015/16</i>	No	Apr-11	Jan-16	Sep-16	Mar-17	355,664,301	395,355,192
1570-7/16119	1.1.2	Evaluation of Implementation and Enforcement Supports for the <i>Family Homes on Reserves and Matrimonial Interests or Rights Act</i> (Matrimonial Real Property)	DPS and Ongoing G&C	Horizontal Lead	High	N/A	No	N/A	Jun-16	Jan-17	Jun-17	1,175,700	1,815,700
1570-7/161120	1.2.4	Evaluation of Métis and Non-Status Indian Relations and Métis Rights Management (Formerly the Federal Interlocutor Program)	DPS and Ongoing G&C	Non-Horizontal	High	Audit of Métis Relations and Rights Management, and Non-Status Indian Relations Program 2018/19	No	Sep-13	Dec-16	Jun-17	Dec-17	14,663,588	19,977,380

Identifier	Link to PAA #s)	Proposed Title of the Evaluation	Identify <i>Policy on Evaluation</i> Coverage Requirement:	Horizontal Evaluation (No/Lead/Participant)	Priority as per Risk-Based Audit Plan 2016-17 to 2018-2019	Planned Audit Completion as per Risk-Based Audit Plan 2016-17 to 2018-2019	Involves Public Opinion Research	Date Last Evaluated (Deputy Head Approval Date) (M/Y)	Planned Evaluation Start Date (M/Y)	Planned Preliminary Findings Presented Date (M/Y)	Planned Deputy Head Approval Date (M/Y)	Estimated G&C Value (\$)	Estimated Value (Including Gs&Cs) (\$)
1570-7/08040	1.3a	Evaluation of Treaty Commissions	DPS and Ongoing G&C	Non-Horizontal	Very High	Audit of the Implementation of Modern Treaty Obligations Q4 2016/17	No	Feb-10	Dec-16	n/a	Sep-17	5,715,521	7,752,860
1570-7/15109	2.1	Review of the Implementation of the Tripartite Education Framework Agreement	Spending not subject to the Policy on Evaluation	Non-Horizontal	High		no	N/A	Jul-15	Apr-16	Jun-16	7,300,000	7,300,000
1570-7/12035	2.2.1	Evaluation of Income Assistance	DPS and Ongoing G&C	Horizontal Lead	Very High	Evaluation of Income Assistance Program 2018/19	no	Feb-09	Sep-16	Mar-17	Sep-17	1,044,663,082	1,052,098,399
1570-7/10024	2.2.5	Evaluation of Family Violence Prevention	DPS and Ongoing G&C	Non-Horizontal	High	Audit of the Family Violence Prevention Program 2017/18	no	Feb-12	Jun-16	Dec-16	Mar-17	31,205,393	33,250,502
1570-7/16126	2.2.5a	Horizontal Evaluation of the National Action Plan to Combat Human Trafficking	DPS and Ongoing G&C	Horizontal Participant	High	Audit of the Family Violence Prevention Program 2017/18	No	N/A	Jun-16	n/a	Jun-17	0	0

Identifier	Link to PAA #s)	Proposed Title of the Evaluation	Identify <i>Policy on Evaluation Coverage Requirement:</i>	Horizontal Evaluation (No/Lead/Participant)	Priority as per Risk-Based Audit Plan 2016-17 to 2018-2019	Planned Audit Completion as per Risk-Based Audit Plan 2016-17 to 2018-2019	Involves Public Opinion Research	Date Last Evaluated (Deputy Head Approval Date) (M/Y)	Planned Evaluation Start Date (M/Y)	Planned Preliminary Findings Presented Date (M/Y)	Planned Deputy Head Approval Date (M/Y)	Estimated G&C Value (\$)	Estimated Value (Including Gs&Cs) (\$)
1570-7/16121	2.3.1	Evaluation of Administration of Registration and Membership	DPS and Ongoing G&C	Non-Horizontal	Very High	System Under Development Audit of the Secure Integrated Registration and Certification Unit Q2 2016/17 Audit of the Indian Registration System TBA 2017/18	no	Sep-10	Dec-16	Mar-17	Dec-17	8,066,674	24,878,196
1570-7/15111	2.4.2	Lessons Learned - Personal Credits	Spending not subject to the Policy on Evaluation	Non-Horizontal	High	N/A	no	N/A	Sep-15	Apr-16	Sep-16	0	0
1570-7/15108	3.4.3	Evaluation of On-Reserve Housing	DPS and Ongoing G&C	Non-Horizontal	Very High	Audit of the On-Reserve Housing Program Q1 2016/17	no	Jun-12	Oct-15	Jun-16	Dec-16	157,519,209	159,632,424
1570-7/16122	3.4.6	Evaluation of the Emergency Management Assistance Program	DPS and Ongoing G&C	Non-Horizontal	Very High	Audit of the Emergency Management Assistance Program Q3 2016/17	no	Jun-12	Jun-16	Dec-16	Mar-17	64,977,822	67,165,877
1570-7/09083	3.5	Evaluation of the Urban Aboriginal Strategy	DPS and Ongoing G&C	Non-Horizontal	High	Audit of Urban Aboriginal Strategy Program Q1 2016/17	no	Jun-11	Jun-16	Sep-16	Dec-16	27,313,051	29,645,997
1570-7/14093	4.1.1	Evaluation of Northern Governance - Support for Territorial Relations and Northern Organizations	DPS and Ongoing G&C	Non-Horizontal	Moderate		no	N/A	Jun-15	N/A	Sep-16	10,250,393	23,281,425

Identifier	Link to PAA #(s)	Proposed Title of the Evaluation	Identify <i>Policy on Evaluation</i> Coverage Requirement:	Horizontal Evaluation (No/Lead/Participant)	Priority as per Risk-Based Audit Plan 2016-17 to 2018-2019	Planned Audit Completion as per Risk-Based Audit Plan 2016-17 to 2018-2019	Involves Public Opinion Research	Date Last Evaluated (Deputy Head Approval Date) (M/Y)	Planned Evaluation Start Date (M/Y)	Planned Preliminary Findings Presented Date (M/Y)	Planned Deputy Head Approval Date (M/Y)	Estimated G&C Value (\$)	Estimated Value (Including Gs&Cs) (\$)
1570-7/16123	4.1.1	Evaluation of Northern Hospital and Physician Services	DPS and Ongoing G&C	Non-Horizontal	Moderate		no	N/A	Jun-16	Dec-16	Mar-17	54,367,000	54,367,000
1570-7/XXXXX	4.1.3	Environment Canada Horizontal Evaluation of Climate Change Adaptation	DPS and Ongoing G&C	Horizontal Participant	Low		No	Feb-11	May-15	N/A	Feb-16	0	94,072
1570-7/16124	4.3.3	Evaluation of Land and Water Management	DPS and Ongoing G&C	Non-Horizontal	Moderate		no	Apr-13	Sep-16	Mar-17	Jun-17	4,526,729	24,675,119
1570-7/15116	5.1 Internal Services	Evaluation of the Implementation of Workplace 2.0	Spending not subject to the Policy on Evaluation	Non-Horizontal	Low		no	N/A	Sep-15	Mar-16	Jun-16	0	0
1570-7/15117	5.1 Internal Services	Evaluation of the Annual Agreement Management Cycle	Spending not subject to the Policy on Evaluation	Non-Horizontal	High		no	N/A	Sep-15	Jan-17	Mar-17	0	0
1570-7/15115	5.1 Internal Services	Aboriginal Leadership Development Initiative	Spending not subject to the Policy on Evaluation	Non-Horizontal	Moderate		no	N/A	Dec-16	Mar-17	Sep-17		
1570-7/15114	5.1 Internal Services	Evaluation of the Business Management Units	Spending not subject to the Policy on Evaluation	Non-Horizontal	High		no	N/A	Oct-15	Jun-16	Sep-16	0	0
<b>Total Year 2016-17</b>												<b>1,787,408,463</b>	<b>1,901,290,143</b>
1570-7/XXXXX	1.2.2	Evaluation of Specific Claims	DPS and Ongoing G&C	Non-Horizontal	Very High	Audit of INAC Support to the Specific Claims Process Q1 2016/17	No	Apr-13	Mar-17		Mar-18	377,617,693	383,165,319

Identifier	Link to PAA #(s)	Proposed Title of the Evaluation	Identify <i>Policy on Evaluation</i> Coverage Requirement:	Horizontal Evaluation (No/Lead/Participant)	Priority as per Risk-Based Audit Plan 2016-17 to 2018-2019	Planned Audit Completion as per Risk-Based Audit Plan 2016-17 to 2018-2019	Involves Public Opinion Research	Date Last Evaluated (Deputy Head Approval Date) (M/Y)	Planned Evaluation Start Date (M/Y)	Planned Preliminary Findings Presented Date (M/Y)	Planned Deputy Head Approval Date (M/Y)	Estimated G&C Value (\$)	Estimated Value (Including Gs&Cs) (\$)
1570-7/XXXXX	2.1.1	Evaluation of Elementary and Secondary Education	DPS and Ongoing G&C	Non-Horizontal	Very High	Audit of the Elementary and Secondary Education Program TBA 2016/17	No	Jun-12	Mar-17		Mar-18	1,437,704,670	1,463,679,017
1570-7/XXXXX	2.2.3	Evaluation of the Assisted Living Program	DPS and Ongoing G&C	Horizontal	High		No	Feb-09	Jan-17		Mar-18		
1570-7/XXXXX	2.1.2	Post-Secondary Education (note: to include Indspire)	DPS and Ongoing G&C	Non-Horizontal	High	Audit of the Post-Secondary Education Program 2017/18	No	Jun-12	Mar-17		Mar-18	356,623,107	358,318,901
1570-7/XXXXX	2.2.4	Evaluation of the First Nations Child and Family Services Program	DPS and Ongoing G&C	Non-Horizontal	Very High	Audit of the First Nations Child and Family Services Program Q4 2016/17	No	Apr-14	Mar-17		Mar-18	673,638,979	679,011,897
1570-7/XXXXX	3.3	Evaluation of the Strategic Partnerships Initiative	DPS and Ongoing G&C	Horizontal Lead	Low		No	Sep-14	Mar-17		Mar-18	31,700,000	39,583,926
1570-7/15113	5.1 Internal Services	Contracting and Procurement Hubs	Spending not subject to the Policy on Evaluation	Non-Horizontal	High		no	N/A	Mar-17		Mar-18		
1570-7/XXXXX	4.1.2	Evaluation of Nutrition North Canada	DPS and Ongoing G&C	Horizontal Lead	High	Audit of Nutrition North Canada 2018/19	No	Sep-13	Mar-17		Mar-18	53,930,000	57,151,800
<b>Total Year 2017-18</b>												<b>2,931,214,449</b>	<b>2,980,910,860</b>

Identifier	Link to PAA #(s)	Proposed Title of the Evaluation	Identify Policy on Evaluation Coverage Requirement:	Horizontal Evaluation (No/Lead/Participant)	Priority as per Risk-Based Audit Plan 2016-17 to 2018-2019	Planned Audit Completion as per Risk-Based Audit Plan 2016-17 to 2018-2019	Involves Public Opinion Research	Date Last Evaluated (Deputy Head Approval Date) (M/Y)	Planned Evaluation Start Date (M/Y)	Planned Preliminary Findings Presented Date (M/Y)	Planned Deputy Head Approval Date (M/Y)	Estimated G&C Value (\$)	Estimated Value (Including Gs&Cs) (\$)
1570-7/XXXXX	2.3.2	Evaluation of the Estates Program	DPS and Ongoing G&C	Non-Horizontal	Low		No	Apr-13	Mar-18		Mar-19	209,039	4,033,424
1570-7/XXXXX	1.2.1	Evaluation of Negotiations of Claims and Self-Government Agreements	DPS and Ongoing G&C	Non-Horizontal	Very High	Audit of Negotiations of Comprehensive Land Claims and Self-government Agreements 2018/19	No	Nov-13	Mar-18		Mar-19	24,169,120	40,768,972
1570-7/XXXXX	1.3	Evaluation of Pre-1975 Treaties	DPS and Ongoing G&C	Non-Horizontal	Very High	Audit of the Implementation of Modern Treaty Obligations Q4 2016/17	No	Nov-13	Mar-18		Mar-19	821,183	2,174,840
1570-7/XXXXX	3.4	Evaluation of the Infrastructure and Capacity Program - Water and Wastewater	DPS and Ongoing G&C	Horizontal Lead	Very High	Audit of Water and Wastewater Infrastructure Program 2017/18	No	Sep-13	Mar-18		Mar-19	198,099,961	202,965,486
1570-7/XXXXX	4.3.2	Evaluation of the Contaminated Sites Program	DPS and Ongoing G&C	Horizontal Participant	Very High	Audit of Contingent Liabilities 2017/18 Audit of Contaminated Sites Program 2018/19	No	Sep-13	Mar-18		Mar-19	8,679,970	28,055,668
<b>Total Year 2018-19</b>												<b>231,979,273</b>	<b>277,998,390</b>
1570-7/XXXXX	1.2.3	Evaluation of Consultation and Accommodation	DPS and Ongoing G&C	Non-Horizontal	High		No	Apr-15	Mar-19		Mar-20	37,522,308	43,520,569
1570-7/XXXXX	2.1	ESDC-led Horizontal Evaluation of the Youth Employment Strategy	DPS and Ongoing G&C	Horizontal Participant	Very High	Audit of the Elementary and Secondary Education Program TBA 2016/17	No	Feb-15	Mar-19		Mar-20	26,175,000	26,175,000

Identifier	Link to PAA #(s)	Proposed Title of the Evaluation	Identify Policy on Evaluation Coverage Requirement:	Horizontal Evaluation (No/Lead/Participant)	Priority as per Risk-Based Audit Plan 2016-17 to 2018-2019	Planned Audit Completion as per Risk-Based Audit Plan 2016-17 to 2018-2019	Involves Public Opinion Research	Date Last Evaluated (Deputy Head Approval Date) (M/Y)	Planned Evaluation Start Date (M/Y)	Planned Preliminary Findings Presented Date (M/Y)	Planned Deputy Head Approval Date (M/Y)	Estimated G&C Value (\$)	Estimated Value (Including Gs&Cs) (\$)
1570-7/XXXXX	3.2.2	Evaluation of the Investment in Economic Opportunities Program	DPS and Ongoing G&C	Non-Horizontal	Moderate		No	Feb-15	Mar-19		Mar-20	30,052,781	34,058,368
1570-7/XXXXX	4.2	Evaluation of the Northern Science and Technology Program	DPS and Ongoing G&C	Non-Horizontal	Low		No	Sep-13	Mar-19		Mar-20	3,873,028	47,822,067
<b>Total Year 2019-20</b>												97,623,117	151,576,004
1570-7/XXXXX	1.3	Evaluation of Modern Treaties and Self-Government	DPS and Ongoing G&C	Non-Horizontal	Very High	Audit of the Implementation of Modern Treaty Obligations Q4 2016/17	No	Jan-16	Mar-20		Mar-21	710,670,844	727,911,903
1570-7/XXXXX	3.1	Evaluation of Aboriginal Entrepreneurship	DPS and Ongoing G&C	Non-Horizontal	Moderate		No	Jan-16	Mar-20		Mar-21	36,450,000	42,636,070
1570-7/XXXXX	3.2.1	Evaluation of Lands and Economic Development Services	DPS and Ongoing G&C	Non-Horizontal	High	Audit of Economic Development Programs 2017/18	No	Jun-15	Mar-20		Mar-21	112,430,538	138,344,764
1570-7/XXXXX	3.2.3	Evaluation of the Administration of Reserve Land	DPS and Ongoing G&C	Non-Horizontal	High	Audit of Additions to Reserves Process TBA 2016/17 Audit of Lands Management (incl. Lands Registry System) 2017/18	No	Sep-15	Mar-20		Mar-21	6,283,000	33,078,386
1570-7/XXXXX	3.2.4	Evaluation of Contaminated Sites (On Reserve)	DPS and Ongoing G&C	Non-Horizontal	High	Audit of Contingent Liabilities 2017/18  Audit of Contaminated Sites Program 2018/19	No	Jan-16	Mar-20		Mar-21	3,286,911	3,992,793



Identifier	Link to PAA #(s)	Proposed Title of the Evaluation	Identify Policy on Evaluation Coverage Requirement:	Horizontal Evaluation (No/Lead/Participant)	Priority as per Risk-Based Audit Plan 2016-17 to 2018-2019	Planned Audit Completion as per Risk-Based Audit Plan 2016-17 to 2018-2019	Involves Public Opinion Research	Date Last Evaluated (Deputy Head Approval Date) <sup>5</sup> (M/Y)	Planned Evaluation Start Date (M/Y)	Planned Preliminary Findings Presented Date (M/Y)	Planned Deputy Head Approval Date (M/Y)	Estimated G&C Value (\$)	Estimated Value (Including Gs&Cs) (\$)
1570-7/XXXXX	3.4	Evaluation of Education and Community Infrastructure(Other Community Infrastructure and Activities)	DPS and Ongoing G&C	Non-Horizontal	High	Audit of the Education Facilities ProgramTBA 2017/18	No	Jun-15	Mar-20		Mar-21	735,419,373	752,968,481
1570-7/XXXXX	3.4.5	Evaluation of Renewable Energy and Energy Efficiency (Eco-Energy for Aboriginal and Northern Communities)	DPS and Ongoing G&C	Non-Horizontal	Low		No	Jun-15	Mar-20		Mar-21	0	0
1570-7/XXXXX	4.3.1	Evaluation of Petroleum and Minerals	DPS and Ongoing G&C	Non-Horizontal	Moderate		No	Jan-16	Mar-20		Mar-21	0	4,411,966
<b>Total Year 2020-21</b>												1,604,540,666	1,703,344,363
<b>Five-year Total</b>												6,652,765,968	7,015,119,760
<b>Spending not subject to the Policy on Evaluation</b>													
Internal Services												0	224,014,004
Independent Assessment Process												0	165,991,965
Other Statutory Spending - excluding Employee Benefits Plan												0	100,426,411
<b>Total spending not subject to the Policy on Evaluation</b>												0	490,432,380
<b>Total</b>												6,652,765,968	7,505,552,140
<b>% of Spending accounted for</b>													<b>100%</b>

## APPENDIX C: INDIGENOUS AND NORTHERN AFFAIRS CANADA – COVERAGE OF ONGOING PROGRAMS OF GRANTS AND CONTRIBUTIONS - 2016-17 TO 2020-21

<b>Organization</b>	Aboriginal Affairs and Northern Development Canada							
<b>Enter the total value (\$) of Voted Grants and Contributions from the Main Estimates for Fiscal Year 1</b>	\$6,652,765,968.00							
<b>Status of Evaluation Coverage of all Ongoing Programs of Grants and Contributions as Required by Section 42.1 of the <i>Financial Administration Act</i> (FAA)</b>								
<b>Title of Ongoing Program of Gs&amp;Cs</b>	<b>Title of Corresponding Voted Gs&amp;Cs Listed in the Main Estimates</b>	<b>Estimated Voted Gs&amp;Cs Value (\$)</b>	<b>Estimated Program Value (\$)</b>	<b>Program Start Date (M\Y)</b>	<b>Program End Date (M/Y or ongoing)</b>	<b>Date of Next Planned Evaluation (Expected Deputy Head Approval Date) (M/Y)</b>	<b>Date Last Evaluated (Deputy Head Approval Date) (M/Y)</b>	<b>Title of Last Evaluation</b>
First Nations Governments	Contributions to Financial Transfer Agreement			Dec-2006			Jul-2009	Indian Government Support Program
	Contributions to supply public services in Indian Government Support and to build strong governance administrative and accountability systems			Dec-2006			Jul-2009	Indian Government Support Program
	Grants for Band Support Funding			Dec-2006			Jul-2009	Indian Government Support Program
	Grants to British Columbia Indian bands in lieu of a per capita annuity			Dec-2006			Jul-2009	Indian Government Support Program
	Grants to the Miawpukek Indian Band to support designated programs			Dec-2006			Feb-2011	Miawpukek First Nation Grant Agreement
		\$340,811,035	\$379,957,788					
Aboriginal Governance Institutions and Organizations	Contributions to Financial Transfer Agreement			Dec-2006			Apr-2011	Implementation of the <i>First Nations Fiscal and Statistical Management Act</i>
	Contributions to supply public services in Indian Government Support and to build strong governance administrative and accountability systems			Dec-2006			Apr-2011	Implementation of the <i>First Nations Fiscal and Statistical Management Act</i>
	Grants to the First Nations Finance Authority pursuant to the <i>First Nations Fiscal and Statistical Management Act</i>			Dec-2006			Apr-2011	Implementation of the <i>First Nations Fiscal and Statistical Management Act</i>

		\$14,853,266	\$15,397,404		Ongoing	Dec-2016		
Title of Ongoing Program of Gs&Cs	Title of Corresponding Voted Gs&Cs Listed in the Main Estimates	Estimated Voted Gs&Cs Value (\$)	Estimated Program Value (\$)	Program Start Date (M\Y)	Program End Date (M/Y or ongoing)	Date of Next Planned Evaluation (Expected Deputy Head Approval Date) (M/Y)	Date Last Evaluated (Deputy Head Approval Date) (M/Y)	Title of Last Evaluation
Matrimonial Real Property	Contributions to supply public services in Indian Government Support and to build strong governance administrative and accountability systems	\$1,175,700	\$1,815,700	Nov-2013	Mar-2018	Mar-2017	N/A	N/A
Negotiations of Claims and Self-Government Agreements	Contributions to support the negotiation and implementation of Treaties, Claims and self-government agreements or initiatives			Dec-2006			Nov-2013	Process for Negotiating Comprehensive Land Claims and Self-Government Agreements
Negotiations of Claims and Self-Government Agreements	Contributions to promote social and political development in the North			Dec-2006			Nov-2013	Process for Negotiating Comprehensive Land Claims and Self-Government Agreements
Negotiations of Claims and Self-Government Agreements	Contributions to supply public services in Indian Government Support and to build strong governance administrative and accountability systems			Dec-2006			Nov-2013	Process for Negotiating Comprehensive Land Claims and Self-Government Agreements
		\$24,169,120	\$40,768,972		Ongoing	Nov-2018		
Specific Claims	Contributions to support the negotiation and implementation of Treaties, Claims and self-government agreements or initiatives			Dec-2008			Apr-13	Summative Evaluation of the Specific Claims Action Plan
Specific Claims	Contributions for the purpose of consultation and policy development			Dec-2008			Apr-13	Summative Evaluation of the Specific Claims Action Plan
Specific Claims	Grants to First Nations to settle specific claims negotiated by Canada and/or awarded by the Specific Claims Tribunal			Dec-2008			Apr-13	Summative Evaluation of the Specific Claims Action Plan
		\$377,617,693	\$383,165,319		Mar-2019	Mar-2018		
Consultation and Accommodation	Contributions for the purpose of consultation and policy development			Dec-2006			Apr-2014	Evaluation of Engagement and Policy Development
Consultation and Accommodation	Contributions to supply public services in Indian Government Support and to build strong governance administrative and accountability systems			Dec-2006			Apr-2015	Evaluation of Consultation and Accommodation Unit
Consultation and Accommodation	Federal Interlocutor's Contribution Program			Dec-2006			Apr-2015	Evaluation of Consultation and Accommodation Unit
Consultation and Accommodation	Contribution for promoting the safe use, development, conservation and protection of the North's natural resources and promoting scientific development			Dec-2006				Evaluation of Consultation and Accommodation Unit

Consultation and Accommodation	Contributions to support the basic organizational capacity of representative Aboriginal organizations			Dec-2006			Apr-2015	Evaluation of Consultation and Accommodation Unit
Title of Ongoing Program of Gs&Cs	Title of Corresponding Voted Gs&Cs Listed in the Main Estimates	Estimated Voted Gs&Cs Value (\$)	Estimated Program Value (\$)	Program Start Date (M\Y)	Program End Date (M/Y or ongoing)	Date of Next Planned Evaluation (Expected Deputy Head Approval Date) (M/Y)	Date Last Evaluated (Deputy Head Approval Date) (M/Y)	Title of Last Evaluation
		\$37,522,308	\$43,520,569		Ongoing	Mar-2020		
Métis Relations and Rights Management and Non-Status Indian Relations	Federal Interlocutor's Contribution Program	\$14,663,588	\$19,977,380	Dec-2006	Ongoing	Dec-2017	Sep-2013	Federal Interlocutor's Bilateral and Tripartite Processes and the Powley Initiative
Management and Implementation of Agreements and Treaties	Grants to participating First Nations and First Nations Education Authority pursuant to the <i>First Nations Jurisdiction over Education in British Columbia Act</i>			Sep-2007			Jan-2016	Evaluation of the Impact of Self Government Agreements
Management and Implementation of Agreements and Treaties	Contributions to support the negotiation and implementation of Treaties, Claims and self-government agreements or initiatives			Sep-2007			Jan-2016	Evaluation of the Impact of Self Government Agreements
Management and Implementation of Agreements and Treaties	Grants to implement comprehensive land claims and self-government agreements			Sep-2007			Jan-2016	Evaluation of the Impact of Self Government Agreements
Management and Implementation of Agreements and Treaties	Contributions to support First Nations Elementary and Secondary Educational Advancement			Sep-2007			Jan-2016	Evaluation of the Impact of Self Government Agreements
		\$710,670,844	\$727,911,903		Ongoing	Jan-2021		
Pre-1975 ("Historic")	Contributions for the purpose of consultation and policy development	\$821,183	\$2,174,840	Sep-2007	Ongoing	Nov-2018	Feb-2010	Treaty Commissions
Treaty Commissions	Contributions for the purpose of consultation and policy development			Sep-2007			Feb-2010	Treaty Commissions
Treaty Commissions	Contributions to support the negotiation and implementation of Treaties, Claims and self-government agreements or initiatives			Sep-2007			Feb-2010	Treaty Commissions
		\$5,715,521	\$7,752,860		Ongoing	Jun-2017		
Elementary and Secondary Education	Contributions to Financial Transfer Agreement			Dec-2006			Apr-2015	Review of Federally Managed Schools on Reserve in Ontario
Elementary and Secondary Education	Contributions to support First Nations Elementary and Secondary Educational Advancement			Dec-2006			Jun-2012	Summative Evaluation of the Elementary / Secondary Education Program on Reserve
Elementary and Secondary Education	Grants to support First Nations Elementary and Secondary Educational Advancement			Dec-2006			Jun-2012	Summative Evaluation of the Elementary / Secondary Education Program on Reserve
Elementary and Secondary Education	Contributions to increase First Nations and Inuit Youth Participation in Education and Labour Market Opportunities			Dec-2006			Jun-2012	Summative Evaluation of the Elementary / Secondary Education Program on Reserve

Title of Ongoing Program of Gs&Cs	Title of Corresponding Voted Gs&Cs Listed in the Main Estimates	Estimated Voted Gs&Cs Value (\$)	Estimated Program Value (\$)	Program Start Date (M\Y)	Program End Date (M/Y or ongoing)	Date of Next Planned Evaluation (Expected Deputy Head Approval Date) (M/Y)	Date Last Evaluated (Deputy Head Approval Date) (M/Y)	Title of Last Evaluation
Elementary and Secondary Education	Grants to increase First Nations and Inuit Youth Participation in Education and Labour Market Opportunities			Dec-2006			Jun-2012	Summative Evaluation of the Elementary / Secondary Education Program on Reserve
		\$1,445,004,670	\$1,470,979,017		Ongoing	Jun-2017		
Youth Employment Strategy	Contributions to increase First Nations and Inuit Youth Participation in Education and Labour Market Opportunities	\$26,175,000	\$26,175,000	Dec-2006	Ongoing	Jan-2020	Feb-2015	ESDC-led Horizontal Summative Evaluation of the Youth Employment Strategy - Phase II
Post-Secondary Education	Contributions to support First Nations and Inuit Post-Secondary Educational Advancement			Dec-2006			Jun-2012	Summative Evaluation of the Post-Secondary Education Program
Post-Secondary Education	Grants to support First Nations and Inuit Post-Secondary Educational Advancement			Dec-2006			Jun-2012	Summative Evaluation of the Post-Secondary Education Program
Post-Secondary Education	Contributions to increase First Nations and Inuit Youth Participation in Education and Labour Market Opportunities			Dec-2006			Nov-2009	National Aboriginal Achievement Foundation (NAAF)
		\$356,623,107	\$358,318,901		Ongoing	Jun-2017		
Income Assistance, National Child Benefit and Assisted Living	Contributions to Financial Transfer Agreement			Dec-2006			Feb-2009	Impact Evaluation of the Income Assistance, National Child Benefit Reinvestment and Assisted Living Programs
Income Assistance, National Child Benefit and Assisted Living	Contributions to provide Income Support to on-reserve residents			Dec-2006			Jan-2016	Joint Evaluation of the On-Reserve Income Assistance Reform
Income Assistance, National Child Benefit and Assisted Living	Grants to provide income support to on-reserve residents			Dec-2006			Feb-2009	Impact Evaluation of the Income Assistance, National Child Benefit Reinvestment and Assisted Living Programs
		\$1,044,663,082	\$1,052,098,399		Ongoing	Sep-2017		

First Nations Child and Family Services	Contributions to provide Income Support to on-reserve residents			Dec-2006			Apr-2014	Enhanced Prevention Approach for the First Nations Child and Family Services Program in Manitoba
<b>Title of Ongoing Program of Gs&amp;Cs</b>	<b>Title of Corresponding Voted Gs&amp;Cs Listed in the Main Estimates</b>	<b>Estimated Voted Gs&amp;Cs Value (\$)</b>	<b>Estimated Program Value (\$)</b>	<b>Program Start Date (M\Y)</b>	<b>Program End Date (M/Y or ongoing)</b>	<b>Date of Next Planned Evaluation (Expected Deputy Head Approval Date) (M/Y)</b>	<b>Date Last Evaluated (Deputy Head Approval Date) (M/Y)</b>	<b>Title of Last Evaluation</b>
First Nations Child and Family Services	Contributions to provide women, children and families with Protection and Prevention Services			Dec-2006			Apr-2014	Enhanced Prevention Approach for the First Nations Child and Family Services Program in Manitoba
		\$673,638,979	\$679,011,897		Ongoing	Mar-2018		
Family Violence Prevention	Contributions for the purpose of consultation and policy development			Dec-2006			Feb-2012	Family Violence Prevention
Family Violence Prevention	Contributions to provide women, children and families with Protection and Prevention Services			Dec-2006			Feb-2012	Family Violence Prevention
		\$31,205,393	\$33,250,502		Ongoing	Feb-2017		
Registration and Membership	Contributions to Financial Transfer Agreement			Dec-2006			Sep-2010	Summative Evaluation of the Contributions Made to Indian Bands for the Registration Administration
Registration and Membership	Contributions to Indian Bands for registration administration			Dec-2006			Sep-2010	Summative Evaluation of the Contributions Made to Indian Bands for the Registration Administration
Registration and Membership	Contributions to support Land Management and Economic Development			Dec-2006			Sep-2010	Summative Evaluation of the Contributions Made to Indian Bands for the Registration Administration
		\$8,066,674	\$24,878,196		Ongoing	Sep-2017		
Estates	Contributions to supply public services in Indian Government Support and to build strong governance administrative and accountability systems	\$209,039	\$4,033,424		Ongoing	Apr-2018	April-2013	Evaluation of Indian Moneys, Estates and Treaty Annuities
Aboriginal Entrepreneurship (Business Capital and Support Services and Business Opportunities)	Contributions to support Land Management and Economic Development			Dec-2006			Jan-2016	Evaluation of Business Capital and Support Services Program

							Jun-2014	Evaluation of the Procurement Strategy for Aboriginal Businesses
		\$36,450,000	\$42,636,070		Ongoing	Jan-2021		
<b>Title of Ongoing Program of Gs&amp;Cs</b>	<b>Title of Corresponding Voted Gs&amp;Cs Listed in the Main Estimates</b>	<b>Estimated Voted Gs&amp;Cs Value (\$)</b>	<b>Estimated Program Value (\$)</b>	<b>Program Start Date (M\Y)</b>	<b>Program End Date (M/Y or ongoing)</b>	<b>Date of Next Planned Evaluation (Expected Deputy Head Approval Date) (M/Y)</b>	<b>Date Last Evaluated (Deputy Head Approval Date) (M/Y)</b>	<b>Title of Last Evaluation</b>
Lands and Economic Development Services	Contributions to Financial Transfer Agreement			Dec-2006			Jun-2015	Evaluation of Economic and Development Services
Lands and Economic Development Services	Contributions to support Land Management and Economic Development			Dec-2006			Jun-2015	Evaluation of Economic and Development Services
Lands and Economic Development Services	Contributions to First Nations for the Management of contaminated sites			Dec-2006			Jun-2015	Evaluation of Economic and Development Services
		\$112,430,538	\$138,344,764		Ongoing	Jun-2020		
Investment in Economic Opportunities	Contributions to support Land Management and Economic Development	\$30,052,781	\$34,058,368	Dec-2006	Ongoing	Feb-2020	Feb-2015	Evaluation of the Investment in Economic Opportunities
Administration of Reserve Land	Grants to First Nations to settle specific claims negotiated by Canada and/or awarded by the Specific Claims Tribunal			Dec-2006			Sep-2015	Evaluation of Administration of Reserve Land
Administration of Reserve Land	Contributions for the purpose of consultation and policy development			Dec-2006			Sep-2015	Evaluation of Administration of Reserve Land
Administration of Reserve Land	Contributions to support Land Management and Economic Development			Dec-2006			Sep-2015	Evaluation of Administration of Reserve Land
		\$6,283,000	\$33,078,386		Ongoing	Sep-2020		
Contaminated Sites (On Reserve)	Contributions to First Nations for the Management of contaminated sites			Dec-2006			Jan-2016	Evaluation of Contaminated Sites South of 60 Program
Contaminated Sites (On Reserve)	Contributions to support Land Management and Economic Development			Dec-2006			Jan-2016	Evaluation of Contaminated Sites South of 60 Program
		\$3,286,911	\$3,992,793		Ongoing	Jan-2021		
Strategic Partnerships	Contributions to support the Aboriginal Economic Development Strategic Partnerships Initiative	\$31,700,000	\$39,583,926	Jun-2010	Ongoing	Mar-2018	Sep-2014	Evaluation of Strategic Partnership Initiatives
Water and Wastewater	Contributions to support the construction and maintenance of community Infrastructure	\$198,099,961	\$202,965,486	Dec-2006	Ongoing	Sep-2018	Sep-2013	Evaluation of the First Nations Water and water Action Plan

Education Facilities	Contributions to Financial Transfer Agreement			Dec-2006			Jun-2015	Evaluation of Education Facilities and Community Infrastructure
<b>Title of Ongoing Program of Gs&amp;Cs</b>	<b>Title of Corresponding Voted Gs&amp;Cs Listed in the Main Estimates</b>	<b>Estimated Voted Gs&amp;Cs Value (\$)</b>	<b>Estimated Program Value (\$)</b>	<b>Program Start Date (M\Y)</b>	<b>Program End Date (M/Y or ongoing)</b>	<b>Date of Next Planned Evaluation (Expected Deputy Head Approval Date) (M/Y)</b>	<b>Date Last Evaluated (Deputy Head Approval Date) (M/Y)</b>	<b>Title of Last Evaluation</b>
Education Facilities	Contributions to support the construction and maintenance of community Infrastructure			Dec-2006			Jun-2015	Evaluation of Education Facilities and Community Infrastructure
		\$304,328,316	\$306,428,973		Ongoing	Jun-2020		
Housing	Contributions to Financial Transfer Agreement			Dec-2006			Jun-2012	First Nations Market Housing Fund
Housing	Contributions to support the construction and maintenance of community Infrastructure			Dec-2006			Jun-2012	First Nations Market Housing Fund
		\$157,519,209	\$159,632,424		Ongoing	Dec-2016		
Other Community Infrastructure and Activities	Contributions to Financial Transfer Agreement			Dec-2006			Jun-2015	Evaluation of Education Facilities and Community Infrastructure
Other Community Infrastructure and Activities	Contributions to support the construction and maintenance of community Infrastructure			Dec-2006			Feb-2014	Evaluation of the First Nation Infrastructure Fund
		\$431,091,057	\$446,539,508		Ongoing	Jun-2020		
Renewable Energy and Energy Efficiency	Contribution for promoting the safe use, development, conservation and protection of the North's natural resources and promoting scientific development						Jun-2015	EcoEnergy for Aboriginal and Northern Communities
Renewable Energy and Energy Efficiency	Contributions to support the construction and maintenance of community Infrastructure						Jun-2015	EcoEnergy for Aboriginal and Northern Communities
		\$0	\$0		Ongoing	Jun-2020		
Emergency Management Assistance	Contributions for emergency management assistance for activities on-reserves	\$64,977,822	\$67,165,877	Nov-2004	Ongoing	Mar-2017	Jun-2012	Review of the Performance of the Emergency Management Assistance Program during the 2011-2012 Manitoba Floods
Urban Aboriginal Strategy	Contribution for Urban Aboriginal Strategy	\$27,313,051	\$29,645,997	Dec-2006	Ongoing	Dec-2016	Jun-2011	Impact Evaluation of the Urban Aboriginal Strategy
Northern Governance and People - Political Development and Intergovernmental Relations	Contributions to promote social and political development in the North			Dec-2006				



Northern Governance and People - Political Development and Intergovernmental Relations	Grants for the Political Evolution of the Territories, particularly as it pertains to Devolution			Sep-2011				
Title of Ongoing Program of Gs&Cs	Title of Corresponding Voted Gs&Cs Listed in the Main Estimates	Estimated Voted Gs&Cs Value (\$)	Estimated Program Value (\$)	Program Start Date (M\Y)	Program End Date (M/Y or ongoing)	Date of Next Planned Evaluation (Expected Deputy Head Approval Date) (M/Y)	Date Last Evaluated (Deputy Head Approval Date) (M/Y)	Title of Last Evaluation
Northern Governance and People - Political Development and Intergovernmental Relations	Contribution for promoting the safe use, development, conservation and protection of the North's natural resources and promoting scientific development			Dec-2006				
		\$10,250,393	\$23,281,425		Ongoing	Sep-2016	N/A	
Hospital and Physician Services	Grants to the Government of the Northwest Territories and the Government of Nunavut for health care of Indians and Inuit	\$54,367,000	\$54,367,000	Dec-2006	Ongoing	Mar-2017	N/A	N/A
Nutrition North Canada	Contributions to support access to healthy foods in isolated northern communities	\$53,930,000	\$57,151,800	Oct-2008	Ongoing	Mar-2018	Sep-2013	Nutrition North Implementation
Climate Change Adaptation	Contribution for promoting the safe use, development, conservation and protection of the North's natural resources and promoting scientific development			Dec-2006			Feb-2011	Environment Canada Horizontal Evaluation of Climate Change Adaptation
Climate Change Adaptation	Contributions to support the construction and maintenance of community Infrastructure			Dec-2006			Feb-2011	Environment Canada Horizontal Evaluation of Climate Change Adaptation
		\$0	\$94,072		Ongoing	N/A		
Northern Science and Technology - Northern Contaminants	Contribution for promoting the safe use, development, conservation and protection of the North's natural resources and promoting scientific development	\$3,800,945	\$3,965,345	Dec-2006	Ongoing	Mar-2020	Sep-2012	Evaluation of the Northern Contaminates Program and Northern Scientific Training Program
Northern Science and Technology - Science Initiatives	Contribution North for Science and Technology			May-2014			Sep-2012	Evaluation of the Northern Contaminates Program and Northern Scientific Training Program
Northern Science and Technology - Science Initiatives	Grants North for Science and Technology		\$0	May-2014			Sep-2012	Evaluation of the Northern Contaminates Program and Northern Scientific Training Program
		\$0	\$43,784,639		Ongoing	Mar-2020		
Petroleum and Minerals		\$0	\$4,411,966		Ongoing	Jan-2021	Jan-2016	Evaluation of Petroleum and Minerals

Contaminated Sites	Contribution for promoting the safe use, development, conservation and protection of the North's natural resources and promoting scientific development						Sep-2013	Evaluation of Federal Contaminated Sites Action Plan - led by Environment Canada
Title of Ongoing Program of Gs&Cs	Title of Corresponding Voted Gs&Cs Listed in the Main Estimates	Estimated Voted Gs&Cs Value (\$)	Estimated Program Value (\$)	Program Start Date (M\Y)	Program End Date (M/Y or ongoing)	Date of Next Planned Evaluation (Expected Deputy Head Approval Date) (M/Y)	Date Last Evaluated (Deputy Head Approval Date) (M/Y)	Title of Last Evaluation
	Transfer Payments to the Government of Yukon for the remediation of the Marwell Tar Pit site to support the contaminated sites in Yukon						Sep-2013	Evaluation of Federal Contaminated Sites Action Plan - led by Environment Canada
		\$8,679,970	\$28,055,668		Ongoing	Sep-2018		
Northern Land, Resources and Environmental Management- Land and Water Management	Contribution for promoting the safe use, development, conservation and protection of the North's natural resources and promoting scientific development	\$4,526,729	\$24,675,119			Jun-2017	Apr-2013	Evaluation of the Advancing Conservation Interest in the Northwest Territories: The Government of Canada's Involvement in the NWT Protected Areas Strategy
<b>Sub-Total</b>		\$6,652,693,885	\$7,015,047,677					
<b>% of the dollar value of Voted Grants and Contributions from the Main Estimates accounted for:</b>		100.00%	<i>The value should be 100%</i>					
				<i>This portion of the table is NOT required. Complete if it is relevant (i.e. evaluations are planned for these transfer payments) and useful to the department.</i>				
Transfer Payments not Subject to Section 42.1 of the FAA	Reason it is not subject to section 42.1 of the FAA (e.g. statutory, not ongoing, "other transfer payment", a provision to not evaluate the program was specified in a directive issued by the Treasury Board)	Estimated Transfer Payment Value (\$)	Estimated Program Value (\$)	Program Start Date	Program End Date	Date of Next Planned Evaluation	Date Last Evaluated	Title of Last Evaluation
		\$0	\$0					
Internal Services		\$0	\$224,014,004					
Independent Assessment Process		\$0	\$165,991,965					
Other Statutory Spending (excluding Employee Benefits Plan)		\$0	\$100,426,411					
<b>Sub-Total</b>		\$0	\$490,432,380					
<b>Total</b>		\$6,652,693,885	\$7,505,480,057					

## APPENDIX D - EVALUATION AND PERFORMANCE MEASUREMENT REVIEW COMMITTEE – 2016-2017 PLANNED SCHEDULE OF ITEMS

EPMRC — JUNE 2016		
Evaluation Reports	Evaluation Terms of Reference	Evaluation Report Preliminary Findings
Review of the Implementation of the Tripartite Education Agreement Framework – 2.1	Evaluation of Implementation and Enforcement Supports for the <i>Family Homes on Reserves and Matrimonial Interests or Rights Act</i> – 1.1.2	Evaluation of On-Reserve Housing – 3.4.3
Lessons Learned - Personal Credits – 2.4	Evaluation of Family Violence Prevention Program – 2.2.5	Evaluation of the Annual Agreement Management Cycle – 5.1.1
Evaluation of the Implementation of Workplace 2.0 – 5.1.2	Evaluation of the Emergency Management Assistance Program – 3.4.6	
Evaluation of the Business Management Units – 5.1.2	Evaluation of Urban Aboriginal Strategy – 3.5	
	Evaluation of Northern Hospital and Physician Services – 4.1.1	
	Summer Intern Project	

Audits and Audit Activity as they relate to Evaluations
<i>An Audit of On-Reserve Housing is scheduled for completion in Q1 2016-17</i>
<i>An Audit of the Family Violence Prevention Program is scheduled for 2017-18</i>
<i>An Audit of the Emergency Management Assistance Program is scheduled for completion Q3 2016-17</i>
<i>An Audit of the Urban Aboriginal Strategy is scheduled for completion in Q1 2016-17</i>
<i>There are no scheduled audits for the Northern Hospital and Physician Services</i>

EPMRC — SEPTEMBER 2016		
Evaluation Reports	Evaluation Terms of Reference	Evaluation Report Preliminary Findings
Evaluation of the Annual Agreement Management Cycle – 5.1.1	Evaluation of Treaty Commissions – 1.3	Evaluation of Governance and the Institutions of Government – 1.1
Evaluation of Northern Governance - Support for Territorial Relations and Northern Organizations – 4.1.1	Evaluation of Income Assistance, National Child Benefit and Assisted Living – 2.2	Evaluation of Urban Aboriginal Strategy – 3.5
Summer Intern Project	Evaluation of Registration and Administration – 2.3.1	
	Evaluation of Northern Land, Resources and Environmental Management – 4.3.3	

Audits and Audit Activity as they relate to Evaluations
<i>An Audit of Capacity Development, that covers both sub-programs in 1.1 Governance and Institutions of Government, is scheduled for 2018-19</i>
<i>An Audit of the Income Assistance Program is scheduled for 2018-19; there is no audit scheduled for Assisted Living during 2016-19; National Child Benefit is considered a 'low priority' auditable unit for 2016-19 and no audit is scheduled</i>
<i>An Audit of the Indian Registration System is scheduled for 2017-18</i>
<i>Land and Water Management is considered a 'moderate priority' auditable unit for 2016-19 and no audit is scheduled</i>

EPMRC — DECEMBER 2016		
Evaluation Reports	Evaluation Terms of Reference	Evaluation Report Preliminary Findings
Evaluation of On-Reserve Housing – 3.4.3	Evaluation of Métis and Non-Status Indian Relations and Métis Rights Management – 1.2.4	Evaluation of Implementation and Enforcement Supports for the <i>Family Homes on Reserves and Matrimonial Interests or Rights Act</i> – 1.1.2
Evaluation of Governance and the Institutions of Government – 1.1	Evaluation of the Aboriginal Leadership Development Initiative - 5.1.2	Evaluation of Family Violence Prevention – 2.2.5
Evaluation of Urban Aboriginal Strategy - 3.5		Evaluation of Registration and Administration – 2.3.1
		Evaluation of the Emergency Management Assistance Program – 3.4.6
		Evaluation of Northern Hospital and Physician Services – 4.1.1

Audits and Audit Activity as they relate to Evaluations
<i>An Audit of Métis Relations and Rights Management, and Non-Status Indian Relations Program is scheduled for 2018-19</i>
<i>The Aboriginal Leadership Development Initiative is an internal service; it may be considered part of “Learning and Development; no audits are scheduled</i>

EPMRC – MARCH 2017		
Evaluation Reports	Evaluation Terms of Reference	Evaluation Report Preliminary Findings
Evaluation of Implementation and Enforcement Supports for the <i>Family Homes on Reserves and Matrimonial Interests or Rights Act</i> – 1.1.2	Evaluation of Specific Claims – 1.2.2	Evaluation of Income Assistance, National Child Benefit and Assisted Living – 2.2 (early update)
Evaluation of Family Violence Prevention – 2.2.5	Evaluation of Elementary and Secondary Education – 2.1.1	
Evaluation of the Emergency Management Assistance Program – 3.4.6	Post-Secondary Education (note: to include Indspire) - 2.1.2	
Evaluation of Northern Hospital and Physician Services – 4.1.1	Evaluation of the First Nations Child and Family Services Program – 2.2.4	
	Evaluation of the Strategic Partnerships Initiative – 3.3	
	Evaluation of Nutrition North Canada - 4.1.2	
	Evaluation of Contracting and Procurement Hubs – 5.1.2	

Audits and Audit Activity as they relate to Evaluations