

**ACTION PLAN IMPLEMENTATION STATUS UPDATE
REPORT TO THE EVALUATION, PERFORMANCE MEASUREMENT AND REVIEW COMMITTEE - AS OF MARCH 31, 2012**

REGIONAL OPERATIONS SECTOR, OPERATIONS AND PLANNING SUPPORT BRANCH, EMERGENCY AND ISSUES MANAGEMENT DIRECTORATE

Summative Evaluation of INAC's Emergency Management (2008046)

APPROVAL DATE: 24/02/2010

PROJECT RECOMMENDATIONS	ACTION PLAN	EXPECTED COMPLETION DATE	PROGRAM RESPONSE
<p>1. Roles and responsibilities:</p> <p>It is recommended that AANDC clarify the roles and responsibilities of the Department as they relate to emergency management. This process should consider the current environment of emergency management, specifically the implications of the 2007 <i>Emergency Management Act</i>. To do so, the Department must define relationships with all external stakeholders and put in place the appropriate governance structures and agreements to ensure fulfillment of responsibilities related to emergency management. All aspects of emergency management should be considered in this process, with particular emphasis on the following areas:</p> <ul style="list-style-type: none"> a. The precise role of the Department in an all-hazards approach to emergency management in the three northern territories. b. The precise role of the Department with respect to emergencies that fall within the responsibility of another department or jurisdiction 	<p>AANDC recognizes its primary role in fulfilling the federal government's responsibilities to First Nations, Inuit and Northerners as they relate to emergency management. As a first step, the Department has developed the AANDC National Emergency Management Plan, approved in May 2009 by the Deputy Minister. The plan provides AANDC with a national framework for its roles and responsibilities on emergency management which includes mitigation, preparedness, response and recovery activities in First Nations communities across Canada.</p> <p>A - In addition to the AANDC National Emergency Management Plan and to address recommendation 1 as described, AANDC will be working with the Senior Officials Responsible for Emergency Management (SOREM) First Nations, Inuit and Northerners Working Group to establish a national approach to emergency management Service Agreements with the provinces/territories. As part of this, the SOREM Working Group made up of intergovernmental representatives will support the development of a clear national AANDC framework on emergency management, including mitigation, preparedness, response</p>	<p>Implementation work has already been initiated with a planned completion date of October 2011 tied to EMAP authority renewal</p>	<p>Status: Ongoing</p> <p>Update/Rationale: As of 31/03/2012:</p> <p>AANDC has an emergency management plan that describes the roles and responsibilities for emergency management. The plan is an evergreen document that was last updated in and evaluated by Public Safety Canada in 2011.</p> <p>EIMD also requested and received a legal opinion that provided some clarification with regards to the noted areas of emphasis with the exclusion of the North.</p> <p>Final approval of National Service Agreement Guidelines could not be reached with Provincial and Territorial stakeholders. AANDC national guidelines are being developed to engage bilateral discussions at the regional level to have funding agreement in place to provide emergency management services. The Department continues to co-chair the SOREM Aboriginal Working Group with the Province of Alberta.</p>

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<p>(such as health issues and civil unrest).</p> <p>c. The program delivery mechanisms and structure relating to the four pillars of emergency management: mitigation, preparedness, response and recovery activities.</p> <p>d. Horizontal engagement of other relevant AANDC programs that have a potential to contribute to an all-hazards approach to emergency management, such as capital infrastructure in mitigation projects or land claims in civil unrest issues.</p> <p>e. The precise role of First Nations communities in emergency management.</p>	<p>and recovery for:</p> <ul style="list-style-type: none"> • roles and responsibilities of all stakeholders; • identifying services to be delivered; • capacity building in communities; • establishing a funding formula for emergency management services rendered; • eligible and non-eligible expenses; • the declaration of an emergency on reserve; and • accountability (including a reporting mechanism). <p>B - As part of this process and for preparedness, AANDC will explore approaches to ensure the development of meaningful emergency management plans in First Nations communities through a capacity building approach.</p> <p>AANDC's EIMD and Northern Affairs</p>	<p>June 2010</p>	<p>EIMD will continue to engage with Northern Affairs Organization for the purpose of completing the Annex to AANDC's National EM Plan describing AANDC's roles and responsibilities for emergency management in the territories.</p> <p>A Memorandum of Understanding will be developed between AANDC and FNIHB that will focus on improving collaboration at both the national and regional levels and facilitate the integration of Communicable Disease Emergencies' Plans into the All-Hazards Emergency Management Plans, at the community-level</p>

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	<p>Organization (NAO) are currently collaborating on developing an annex to AANDC's National EM Plan to clarify AANDC's emergency roles and responsibilities in the North.</p> <p>AANDC's precise role with respect to emergencies that fall within the responsibility of another department or jurisdiction (such as health issues and civil unrest) is known and must simply be better communicated to stakeholders. For example, AANDC worked closely with Health Canada's First Nation and Inuit Health Branch to develop a joint action plan, based on the Department's role as set out in Annex B of <i>The Canadian Influenza Pandemic Plan for the Health Sector</i>. The joint action plan clearly described AANDC's precise role during the H1N1 emergency. AANDC also participates in Public Safety's Interdepartmental Working Group on the All Hazards Risk Assessment Framework for increased collaboration at the federal level.</p> <p>Although better communication and coordination has been achieved since the creation of the Emergency and Issue Management Directorate in September 2008, work is ongoing to develop stronger links to other</p>		<p>EIMD has now been integrated to the Community infrastructure Branch which will reinforce stronger links to the Capital Facilities and Maintenance Program and other relevant AANDC programs as well as external stakeholders such as Public Safety Canada to reinforce the all-hazards approach to emergency management in the Department.</p> <p>AES: Close. A Review of the Emergency Management Assistance Program during the 2011-12 Manitoba Flood has just been completed. Progress regarding these action items will be considered in future status updates related to this Review.</p>

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	relevant AANDC programs to reinforce the all-hazards approach to emergency management in the Department.		
<p>2. Program funding structure:</p> <p>It is recommended that AANDC consider a revised funding structure, to alleviate the impact on regions, other program areas, and communities and provide a secure funding base for the Department's emergency response and recovery activities. To facilitate this transition, AANDC should document existing AANDC funding for emergency management programming and develop forecasts for future expenses relating to an all hazards approach to emergency management.</p> <p>AANDC should also identify appropriate resources in alignment with the Department's roles and responsibilities as determined in the response to Recommendation 1 above. Specifically, ensuring that the department has the ability to provide preparedness and mitigation services in accordance with Departmental obligations under the <i>EMA</i>.</p>	<p>AANDC will use the present evaluation and authority renewal process to further investigate and determine the most appropriate funding structure to meet all of the Department's legal and contractual obligations regarding emergency management in its area of responsibility while alleviating unintended impacts on regions, other program areas and affected communities.</p> <p>To support this exercise, the Department has started to track and document all emergency management related expenses for better forecasting purposes.</p> <p>Also as part of this, AANDC will develop options to secure appropriate resources in alignment with the Department's roles and responsibilities for emergency management assistance as well as obligations under the <i>EMA</i>.</p>	<p>As part of the EMAP authority renewal scheduled for completion by October 2011, a funding structure to reflect the Department's legal and contractual obligations will be developed for approval.</p>	<p>Status: Ongoing</p> <p>Update/Rationale: As of 31/03/2012:</p> <p>Provided the fiscal climate is supportive of the approach, AANDC would like to continue the development of a policy document with input from internal and external stakeholders to develop a more sustainable and effective funding structure, for response and recovery activities in particular.</p> <p>AANDC is part of Public Safety Canada's working group tasked to develop a National Disaster Mitigation Program to fund both non-structural and structural mitigation activities aimed at reducing the risk for disaster.</p> <p>AES: Close. A Review of the Emergency Management Assistance Program during the 2011-12 Manitoba Flood has just been completed. Progress regarding these action items will be considered in future status updates related to this Review.</p>
<p>3. Performance measurement:</p> <p>It is recommended that AANDC</p>	<p>The Department is in agreement with this recommendation. The Performance Measurement Strategy</p>	<p>31/09/2011</p>	<p>Status: Ongoing</p> <p>Update/Rationale:</p>

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develop a Performance Measurement Strategy for emergency management programming in consultation with the Evaluation Performance Measurement and Review Branch and in accordance with the principles of the new Treasury Board Policy and Directive on Evaluation.	and the EMAP authority renewal process will be completed simultaneously.		<p>As of 31/03/2012:</p> <p>EIMD is currently developing a Performance Measurement Strategy. Although work was delayed due to the unprecedented 2011 flood and fire seasons, EIMD now has a finalized logic model in place and continues to move forward with the other elements of the strategy.</p> <p>AES: Close. A Performance Measurement Strategy for the Emergency Management Assistance Program is scheduled to be presented at the September 2012 Evaluation Performance Measurement and Review Committee meeting.</p>