

**ACTION PLAN IMPLEMENTATION STATUS UPDATE**  
**REPORT TO THE EVALUATION, PERFORMANCE MEASUREMENT AND REVIEW COMMITTEE - AS OF SEPTEMBER 30, 2011**

<b>Lands and Economic Development – Community Infrastructure</b>			
<b>Summative Evaluation of the Capital Facilities Maintenance Program (08/45)</b> <b>APPROVAL DATE: 24/09/10</b>			
<b>PROJECT RECOMMENDATIONS</b>	<b>ACTION PLAN</b>	<b>EXPECTED COMPLETION DATE</b>	<b>PROGRAM RESPONSE</b>
<p>1. The CFM program should be renewed on the basis of demonstrated relevance, accomplishments, ongoing need, and First Nation priorities.</p>	<p>a) Community Infrastructure Branch to proceed with steps to renew the CFM Program.</p> <p>b) Community Infrastructure Branch to respond to Budget 2010's commitment to undertake a comprehensive review of the current approach to financing First Nations' infrastructure by developing a new approach to funding infrastructure on reserves and supporting First Nations in improving the life-cycle management of their infrastructure assets.</p>	<p>31/03/2010</p> <p>31/03/2011</p>	<p><b>Status: CLOSED</b></p> <p><b>Update/Rationale:</b> <b>As of 31/03/2011</b></p> <p>a) Completed/Ongoing – The CFM Program was renewed by Treasury Board on April 2, 2010.</p> <p>b) Ongoing – CIB has completed a series of consultations with First Nations regarding alternative financing and will continue to consult with various stakeholders throughout 2011 on advancing the alternative financing file. CIB is also continuing to work on developing options for program reform to support alternative financing, procurement and operation of community infrastructure.</p> <p><b>AES: Closed</b></p>
<p>2. INAC, in consultation with First Nations and tribal councils, should revisit and modernize the formula underlying O&amp;M funding to ensure it reflects current day realities and cost structures and creates incentives for adequate maintenance of community infrastructure.</p>	<p>a) Community Infrastructure Branch to work with Operations and Planning Support Branch and Chief Financial Office Sector to develop options to modernize O&amp;M funding formulas, including measures to improve outcomes with O&amp;M funding.</p> <p>b) Community Infrastructure Branch to engage key stakeholders in discussing proposed options for modernizing O&amp;M funding.</p>	<p>31/03/2011</p> <p>31/12/2011</p>	<p><b>Status: Underway</b></p> <p><b>Update/Rationale:</b> <b>As of 30/09/2011:</b></p> <p>Community Infrastructure Branch is engaging key stakeholders to finalize an O&amp;M Strategy which outlines options to modernize O&amp;M funding formulae, including measures to improve outcomes with O&amp;M funding.</p>

**ACTION PLAN IMPLEMENTATION STATUS UPDATE**  
**REPORT TO THE EVALUATION, PERFORMANCE MEASUREMENT AND REVIEW COMMITTEE - AS OF SEPTEMBER 30, 2011**

<b>Lands and Economic Development – Community Infrastructure</b>			
<b>Summative Evaluation of the Capital Facilities Maintenance Program (08/45)</b> <b>APPROVAL DATE: 24/09/10</b>			
<b>PROJECT RECOMMENDATIONS</b>	<b>ACTION PLAN</b>	<b>EXPECTED COMPLETION DATE</b>	<b>PROGRAM RESPONSE</b>
	c) Operations and Planning Support Branch to work with Community Infrastructure Branch, Chief Financial Office Sector and Regional Offices to implement recommended approach to modernizing O&M funding.	31/03/2012	<b>AES:</b>  <b>While there has been some progress against this recommendation, further follow-up is required.</b>
3. INAC should improve cost and performance measures related to infrastructure (financial and non-financial information).	<p>a) Community Infrastructure Branch developed new performance indicators (financial and non-financial, output and outcome).</p> <p>b) Community Infrastructure Branch to work with Operations and Planning Support Branch and Regional Offices to amend reporting tools and improve inspection regimes so that information for new performance indicators can be properly collected.</p> <p>c) Operations and Planning Support Branch to work with Community Infrastructure Branch and Regional Offices to fully implement the National Planning Process associated with the new First Nations Infrastructure Investment Plan.</p>	<p>8/12/2009</p> <p>31/03/2011</p> <p>31/03/2011</p>	<p><b>A) Status: Underway</b></p> <p><b>Update/Rationale:</b> <b>As of 30/09/2011:</b></p> <p>Community Infrastructure Branch developed and / or updated new performance indicators. The new targets will be incorporated into the department's 2012-13 Performance Measurement, Resources and Results Structures (MRRS), Report on Plans and Priorities (RPP), and Departmental Progress Report (DPR). The CFMP Performance Measurement Strategy has identified 2015 as the date for the Program to achieve full implementation of these targets.</p> <p><b>B) Status: Underway</b></p> <p><b>Update/Rationale:</b> <b>As of 30/09/2011:</b></p> <p>Community Infrastructure Branch is currently working with Operations and Planning Support Branch and Regional Offices to amend reporting tools and improve inspection regimes so that information for new performance indicators can be properly collected.</p> <p>A review of the Asset Condition Reporting System (ACRS) inspection process is underway and new tools,</p>

**ACTION PLAN IMPLEMENTATION STATUS UPDATE**  
**REPORT TO THE EVALUATION, PERFORMANCE MEASUREMENT AND REVIEW COMMITTEE - AS OF SEPTEMBER 30, 2011**

Lands and Economic Development – Community Infrastructure			
Summative Evaluation of the Capital Facilities Maintenance Program (08/45) APPROVAL DATE: 24/09/10			
PROJECT RECOMMENDATIONS	ACTION PLAN	EXPECTED COMPLETION DATE	PROGRAM RESPONSE
			<p>such as a paperless inspection tool are being developed and/or tested.</p> <p>The ACRS manual is being revised and a new version is expected by December 2011.</p> <p><b>C) Status: Completed, request to close.</b></p> <p><b>Update/Rationale:</b> <b>As of 30/09/2011:</b></p> <p>The National Planning Process associated with the First Nations Infrastructure Investment Plan (FNIIP) has been fully implemented. In 2010-2011 FNIIP report was published and the 2011-2012 FNIIP report was approved by AANDC's Operations Committee in June 2011 to be published online. Community Infrastructure Branch will continue to work with regional offices on minor changes to the FNIIP, as required.</p> <p><b>AES:</b></p> <p><b>While there has been progress against this recommendation, further follow-up is required.</b></p>
<p>4. INAC and First Nations should work together, in consultation with tribal councils, to:</p> <p>a) improve the timeliness of communications at the regional level; and</p>	<p>a) Community Infrastructure Branch to work with Regional Operations and Planning Support Branch and Regional Offices to develop service standards relating to communication protocols with First Nations, including the enhancement of program communication through improvements to the</p>	<p>31/03/2011</p>	<p><b>A) Status: Underway</b></p> <p><b>Update/Rationale:</b> <b>As of 30/09/2011:</b></p> <p>Work is currently underway to develop service</p>



**ACTION PLAN IMPLEMENTATION STATUS UPDATE  
REPORT TO THE EVALUATION, PERFORMANCE MEASUREMENT AND REVIEW COMMITTEE - AS OF SEPTEMBER 30, 2011**

<b>Lands and Economic Development – Community Infrastructure</b>			
<b>Summative Evaluation of the Capital Facilities Maintenance Program (08/45) APPROVAL DATE: 24/09/10</b>			
<b>PROJECT RECOMMENDATIONS</b>	<b>ACTION PLAN</b>	<b>EXPECTED COMPLETION DATE</b>	<b>PROGRAM RESPONSE</b>
<p>expenditures on outside consultants and speed up their project application processes, and expand the certification elements of the Circuit Rider Program to other capital-related areas; and</p> <p>c) Provide funding on a multi-year basis and/or re-profile funding to compensate for construction delays.</p>	<p>c) Chief Financial Office to develop multi-year funding arrangement models (flexible contribution) as part of department's implementation of the new Transfer Payment Policy.</p>	<p>31/03/2011</p>	<p>consult with departmental officials, Aboriginal organizations and private sector entities to develop a number of options and recommendations for proceeding.</p> <p>AANDC has also been working with PPP Canada Inc to explore the applicability of the Public-Private Partnership (P3) model for infrastructure on reserve. AANDC has supported the development of several Aboriginal applications to PPP Canada's P3 Fund. Working with the early adopters of this model is helping AANDC to develop a forward strategy on the use of P3s.</p> <p><b>B) Status: Underway</b></p> <p><b>Update/Rationale: As of 30/09/2011:</b></p> <p>During the three Calls for Proposals, all funds from the First Nations Infrastructure Fund were allocated including investments in community planning and/or skills development projects that will support long-term sustainable development of First Nation communities.</p> <p>Community Infrastructure Branch is continuing to work with stakeholders to build up existing capacity development programs and ensure that CFMP capacity programs align with INAC-wide capacity programming initiatives.</p>

**ACTION PLAN IMPLEMENTATION STATUS UPDATE  
REPORT TO THE EVALUATION, PERFORMANCE MEASUREMENT AND REVIEW COMMITTEE - AS OF SEPTEMBER 30, 2011**

<b>Lands and Economic Development – Community Infrastructure</b>			
<b>Summative Evaluation of the Capital Facilities Maintenance Program (08/45) APPROVAL DATE: 24/09/10</b>			
<b>PROJECT RECOMMENDATIONS</b>	<b>ACTION PLAN</b>	<b>EXPECTED COMPLETION DATE</b>	<b>PROGRAM RESPONSE</b>
			<p><b>C) Status: Completed, request to close.</b></p> <p><b>Update/Rationale: As of 30/09/2011:</b></p> <p>The new Transfer Payment Policy has been implemented. Capital Facilities and Maintenance Program has been assessed for compliance. Risk Assessment of First Nation recipients has been conducted using the General Assessment tool, funding relationships are tailored to the results. CIB is supporting regions in implementing the risk-based governance framework and processes.</p> <p><b>AES:</b></p> <p><b>While there has been progress against this recommendation, further follow-up is required.</b></p>