

**ACTION PLAN IMPLEMENTATION STATUS UPDATE
REPORT TO THE AUDIT COMMITTEE
AS OF DECEMBER 31, 2014**

Regional Operations			
<i>Audit of the Emergency Management Assistance Program</i>			
APPROVAL DATE: 04-26-2013			
PROJECT RECOMMENDATIONS	ACTION PLAN	EXPECTED COMPLETION DATE	PROGRAM RESPONSE
<p>1. The Senior Assistant Deputy Minister, Regional Operations should ensure that the draft EMA Program <i>Performance Measurement Strategy</i> is finalized and that the final version is in alignment with approved program objectives and authorities. The Senior Assistant Deputy Minister should also ensure that a regime of regular monitoring and reporting of program results is implemented.</p>	<p>A PMS for EMAP is currently being drafted and will align with program objectives and authorities.</p> <p>Once the PMS is finalized, EMD will ensure that a regime of regular monitoring and reporting of program results is implemented.</p>	<p>2013-2014 Q2</p> <p>2014-2015 and ongoing</p>	<p>Status: <i>Request to Close (Completed)</i></p> <p>Update/Rationale: As of 31/12/2014:</p> <p>A performance measurement strategy for EMAP was approved in April 2014 and a monitoring and reporting regime has been implemented and will continue to be carried out on an annual basis moving forward.</p> <p>AES: Recommend closure. Closed.</p>
<p>2. The Senior Assistant Deputy Minister, Regional Operations should ensure that a risk-based all-hazards approach to the EMA Program, in accordance with the <i>Emergency Management Act</i>, is adopted.</p>	<p>Sector Operations (SO) will conduct medium- and long-term all-hazards risk assessments for First Nations and use the results to inform AANDC's emergency management program activities. This will involve steps such as:</p> <ul style="list-style-type: none"> • consultation with relevant partners; • completing the risk assessments; and • incorporating the results into strategic decision making. 	<p>Completing risk assessment: 2014-2015</p> <p>Incorporating results into decision making: 2015-2016</p>	<p>Status: <i>Request to Close (Completed)</i></p> <p>Update/Rationale: As of 31/12/2014:</p> <p>AANDC has adopted a risk-based, all-hazards approach to EMAP. In November 2014, AANDC received Treasury Board approval and a stable source of funding to support a new, comprehensive approach to First Nation emergency management. This comprehensive and risk-based approach includes \$40 million over 5 years to invest in structural mitigation activities; \$19.1 million in ongoing A-base funding to invest in enhanced bilateral emergency management arrangements</p>

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			<p>between AANDC and the provinces and territories as well as in preparedness and non-structural mitigation activities; and \$29.33 million in new ongoing A-base funding to reimburse eligible response and recovery costs. This funding has allowed EMAP to adopt a more proactive and risk-based approach to supporting First Nation emergency management.</p> <p>AES: Recommend closure. Closed.</p>
<p>3. The Senior Assistant Deputy Minister, Regional Operations should ensure that the EMA Authority and supporting guidelines are reviewed and updated to promote a consistent understanding of eligible projects and expenditures. To ensure effective emergency management activities across AANDC regional offices, the Senior Assistant Deputy Minister, Regional Operations should ensure that standardized processes are developed and implemented so that expectations, objectives and</p>	<p>EMD will address these issues through reviewing EMAP terms and conditions and updating them where necessary.</p> <p>EMAP will also review AANDC's regional emergency management plans and update them where necessary.</p> <p>EMD, in conjunction with regional offices, will negotiate bilateral arrangements with the provinces which will include approaches to</p>	<p>Review EMAP terms and conditions: 2013-2014 Q3</p> <p>Regional emergency management plans: 2013-2014 Q4</p> <p>Negotiation of bilateral arrangements: 2014-2015</p>	<p>Status: <i>Underway (Change in Approach)</i></p> <p>Update/Rationale: As of 31/12/2014:</p> <p>Ministerial approval of EMAP's revised terms and conditions will be sought in 2014-2015 (Q4).</p> <p>AANDC's regional emergency management plans will be reviewed and updated by 2015-2016 (Q4).</p> <p>AANDC has initiated bilateral negotiations with all provinces and territories with on reserve First Nations with the goal of having agreements signed by March 31, 2015. In</p>

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priorities are clear with respect to emergency management plans, procedures for response activities, and after-action reports as well as the approval of emergency expenditures and the scrutiny of invoices.	emergency management plans, response activities, after action reports as well as spending and accountability provisions.		some instances negotiations may extend into the 2015-2016 fiscal year. AES: Ongoing.