



Indian and Northern  
Affairs Canada

Affaires indiennes  
et du Nord Canada

# Annual Update of the INAC Five Year Plan for Evaluation and Performance Measurement Strategies

## 2011-12 to 2015-16

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Canada 

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# INTRODUCTION

## ***Purpose***

This document sets out the Indian and Northern Affairs Canada's (INAC) Evaluation Plan to assess the relevance and performance of its programs and covers the five year period from 2011-2012 to 2015-2016. It also contains performance measurement strategies to be approved by INAC's Evaluation, Performance Measurement and Review Committee (EPMRC). This plan provides for full evaluation coverage of all the grants and contributions administered by INAC as well as direct program spending to ensure full compliance with the Treasury Board Secretariat (TBS) Evaluation Policy by 2013.

## ***Context for Evaluation***

The April 2009 TBS Policy on Evaluation states:

3.2 Evaluation provides Canadians, parliamentarians, ministers, central agencies and deputy heads an evidence-based, neutral assessment of the value for money, i.e. relevance and performance, of federal government programs. Evaluation:

- a. supports accountability to Parliament and Canadians by helping the Government to credibly report on the results achieved with resources invested in programs;
- b. informs government decisions on resource allocation and reallocation by:
  - i. supporting strategic reviews of existing program spending, to help ministers understand the ongoing relevance and performance of existing programs;
  - ii. providing objective information to help ministers understand how new spending proposals fit with existing programs, identify synergies and avoid wasteful duplication;
- c. supports deputy heads in managing for results by informing them about whether their programs are producing the outcomes that they were designed to produce, at an affordable cost; and,
- d. supports policy and program improvements by helping to identify lessons learned and best practices.

The framework for the systematic collection and analysis of performance information is the Department's Management, Resources and Results Structure (MRRS). Evaluations are organized along the strategic outcomes of the Program Activity Architecture (PAA) and cover all sub- and sub-sub-activities of the PAA.

The plan also includes program requirements for performance measurement strategies based on INAC's approach to performance measurement strategies. INAC's approach for performance measurement strategies is derived from the following requirement in Treasury Board's Transfer Payment Policy:

6.5.2 Ensuring that a performance measurement strategy is established at the time of program design, and that it is maintained and updated throughout its life cycle, to effectively support an evaluation or review of relevance and effectiveness of each transfer payment program.

## **THE ANNUAL UPDATE OF INAC'S FIVE YEAR PLAN FOR EVALUATION AND PERFORMANCE MEASUREMENT STRATEGIES**

The 2011-2012 to 2015-2016 Plan for Evaluation and Performance Measurement Strategies proposes a comprehensive approach to the assessment of the Department's program activities, strategies and initiatives and is updated annually. Programs are strategically clustered for evaluation and performance measurement allowing for a focus on broader horizontal issues. This approach also supports annual reporting on results following the Department's PAA.

### ***Planning Methodology***

Documentation of INAC's "evaluation universe" was a critical first step in developing the plan to ensure its comprehensiveness. The Department's PAA, its grant and contribution programs, their authorities and expiry dates were all analyzed. The plan reflects INAC PAA elements / strategic outcomes and its grant and contribution programs.

A second step was to identify past commitments to, and central agency expectations for, evaluations, which required a review of departmental Treasury Board submissions' program authorities, management responses to Auditor General audits, and previous evaluations.

Following the completion of this analytical phase, consultations were held with responsible program managers to identify emerging areas not already captured as well as to validate proposed evaluation and performance measurement projects. Based on the analysis and consultations, the five-year plan has been updated and approved by EPMRC chaired by the Deputy Minister.

### ***Coverage***

The Evaluation and Performance Measurement Strategy Plan includes a total of 47 evaluations and 25 Performance Measurement Strategies over a five-year period, focused on INAC's key policy and program areas. The Evaluation, Performance Measurement and Review Branch (EPMRB) also undertakes a number of specialized research projects including the Annual Assessment on the State of Performance Measurement, not all of which are reflected in this plan.

Evaluations to be completed in fiscal years 2011/2012 to 2015/2016 are to provide 100 percent coverage of all the Department's grant and contribution authorities and direct program spending (excluding authorities and program expenditures related to the Residential Schools Agreement and excluding internal services).

In order to reach 100 percent coverage every five years, evaluations will need to cover approximately 20 percent of Departmental grant and contribution authorities and total program expenditures each fiscal year. The evaluations to be completed in 2010/2011 are on schedule for achieving the goal of full coverage. In order to ensure that the plan will achieve approximately 20 percent coverage each fiscal year, the Evaluation and Performance Measurement Strategy Plan will need to be updated when financial information is made available on the Internal Financial System.

Tables in the next section present forecasted evaluation projects and performance measurement strategies. Appendix A presents evaluation projects by sector and year. Appendix B presents performance measurement strategies by sector and year. Appendix C presents projects completed in 2010-2011. Appendix D presents evaluation coverage of INAC's PAA.

### ***Timing***

Evaluations have been timed not only to fulfill the five-year cycle requirements, but also to provide sufficient time (six months to one year in advance of program continuation) for program managers and decision makers to consider evaluation findings for policy or program design renewal. A central goal is to provide even and strategically clustered distribution of evaluation projects to balance the impact on program managers, regional operations, and across sectors as well as on the EPMRB.

Please note, however, that the evaluation projects identified below, as well as their components and timing, are subject to change, particularly in the later years of the five year cycle. Changes in evaluation requirements can arise from a number of factors, including the introduction of new policy and programs, the consolidation of program authorities, and/or the information needs of INAC and the federal government.

Similarly, performance measurement strategies are planned taking into consideration evaluation work, policy renewal and program renovation. Performance measurement strategies are intended to be "evergreen documents", to be reviewed and adjusted as necessary by programs on an annual basis.

## ***Risk Considerations***

The Treasury Board policy framework for determining risks and the risk assessment approach in the Policy on Transfer Payments were used to assess risks for evaluation and performance measurement scoping and project planning. These risk assessments have been considered in the identification of evaluation and performance measurement projects. The risk assessments also factor significantly in the scoping of projects, and consequently, resourcing and time frames.

The first risk consideration is referred to as Mission-Risk and includes the following elements:

- **Size of population affected or targeted by the program**
- **Consequences if the program or infrastructure risk materializes**
- **Probability of the program or infrastructure risk materializing**
- **Degree of control or influence by the Department**
- **Time available to prevent, mitigate, avoid risk**

The second risk consideration is that of materiality, which includes the following elements:

- **Funding profile**
- **Public confidence**
- **Political sensitivity**

The third risk consideration is that of performance information availability. This is a key concern in determining the scoping and sequencing of evaluations. Elements included in this risk consideration are:

- **Sound underlying program theory**
- **Robust performance management framework**
- **Quality evaluation**
- **Continued relevance of existing performance information**
- **Time available to generate required performance information**

## The Evaluation Process and Protocols

EPMRB is guided by the TBS policy and standards on evaluation (April 1, 2009). For program and senior managers whose programs are being evaluated by EPMRB, the following principles guide the evaluation process:

- EPMRB consults with the program in developing the Terms of Reference;
- Program Assistant Deputy Ministers sign off on the Terms of Reference, making any financial and human resources available that may be needed to complete the evaluation;
- Programs identify a program contact to facilitate the evaluation process, ensuring that evaluators and their contractors have unrestricted access to documents and other sources of information;
- EPMRB shares all reports related to the evaluation with the designated program contact who will then ensure timely consultation with other program officials involved in the program, including regional staff;
- A comprehensive summary of the preliminary findings is presented to the program for validation and shared with the EPMRC to allow for their meaningful engagement and quality assurance;
- The draft final report with recommendations incorporating changes from the validation process is provided to the program within six weeks of the report being tabled at EPMRC;
- Upon receipt of the draft final report, the program ADM prepares a Management Response and Action Plan (MRAP), which is submitted to EPMRB for review prior to submission to EPMRC for approval;
- EPMRB ensures that the evaluation recommendations flow clearly and logically from the findings. Should the program be unable to accept and/or implement the recommendations, an explanation will be provided in the MRAP; and
- Once approved by the Committee, EPMRB finalizes the report and submits it to INAC's Access to Information Privacy Unit and Communications Branch prior to posting the report and MRAP on the departmental website.

# INAC's 2011/2012 – 2015/2016 Plan for Evaluation and Performance Measurement Strategies

The following sample table is provided to offer an explanation of how to read the tables presented that outline planned evaluation and performance measurement activities.

## Strategic Outcome: Name of Strategic Outcome as seen in INAC's Program Activity Architecture

Column A Evaluation		Column B Timeframe / Fiscal Year					Column C Risk Considerations for Evaluation and Performance Measurement Project Scoping	Column D Coverage ▪ <i>Date of last evaluation</i> ▪ Relevant Authority/ Source of Funds	Column E PAA Program Activity
		10/11	11/12	12/13	13/14	14/15			
<b>Sector: name of the departmental sector that is the primary lead on the related program</b>									
Evaluation number denotes the number of evaluations to be conducted in the life cycle of this plan	Evaluation Title	Anticipated timeframe for evaluation (Planned evaluations aim to adhere to the Transfer Payment Policy requirement to evaluate all Grant and Contribution programs within a 5-year cycle.)					Refer to pages 4-5 for Risk Considerations H: signifies high M: signifies medium L: signifies low		Program Activity as seen in INAC's 2011-2012 Program Activity Architecture
		Evaluation completed in previous fiscal		I	C				
	Performance Measurement Strategy (TBD)					✓			
Performance Measurement Strategy Completed									

In Column B:

“I” denotes fiscal year during which evaluation activity is planned to be “initiated”.

“C” denotes fiscal year during which evaluation activity is planned to be “completed”.

\* denotes additional footnotes (explanations and descriptions provided as required).

“TBD” denotes required Performance Measurement work for which the most appropriate approach (e.g. clustering common program activities) is being determined.

In Column D:

Date of last evaluation identifies where the most recent evaluation work was undertaken beyond the six year cycle depicted in Column B.

Note: Evaluation and Performance Measurement Activity in grey zones denotes work being undertaken by an organization other than the Evaluation, Performance Measurement and Review Branch (EPMRB) at INAC (i.e. EPMRB is not involved).

## Strategic Outcome: The Government

Evaluation	Timeframe / Fiscal Year						Risk Considerations for Evaluation and Performance Measurement Project Scoping	Coverage <ul style="list-style-type: none"> <li>▪ Date of last evaluation</li> <li>▪ Relevant Authority/ Source of Funds</li> </ul>	PAA Program Activity
	10/11	11/12	12/13	13/14	14/15	15/16			
<b>Sector: Regional Operations</b>									
1	Evaluation of Indian Government Support				I/C			Mission – H Materiality – H Performance Info – H  <i>Indian Government Support last evaluated (09/10)</i>  <i>Comprehensive Evaluation of the National Centre for First Nations Governance last evaluated (08/09 – Review led by the Centre)</i>  Grant for Band Support Funding  Payments to support Indians, Inuit and Innu for the purpose of supplying public services in Indian government support  Contributions to support the building of strong governance, administrative and accountability systems	Governance and Institutions of Government
	PM Strategy		✓						
2	Evaluation of the Implementation of <i>First Nations Fiscal and Statistical Management Act</i>	I	C				I/C	Mission – M Materiality – M Performance Info – M	
	PM Strategy		✓						

## Strategic Outcome: The Government

Evaluation	Timeframe / Fiscal Year						Risk Considerations for Evaluation and Performance Measurement Project Scoping	Coverage <ul style="list-style-type: none"> <li>▪ Date of last evaluation</li> <li>▪ Relevant Authority/ Source of Funds</li> </ul>	PAA Program Activity	
	10/11	11/12	12/13	13/14	14/15	15/16				
3	Evaluation of the Miawpukek Grant Agreement	I/C					I/C	Mission – L Materiality – L Performance Info – L	<i>Miawpukek Grant Agreement last evaluated (05/06)</i>  Grant to the Miawpukek Indian Band to support designated programs	Governance and Institutions of Government
	PM Strategy (N/A)									
<b>Sector: Internal Services</b>										
4	Evaluation of the Inuit Art Foundation	I	C				I/C	Mission - L Materiality - L Performance info - L	<i>Inuit Art Foundation last evaluated (2001)</i>  Contributions to the Inuit Art Foundation for the purpose of assisting Inuit artists and artisans from the Northwest Territories, Nunavut, Northern Quebec and Labrador in the development of their professional skills and marketing of their art	Governance and Institutions of Government
	PM Strategy (TBD)									
<b>Sector: Treaties and Aboriginal Government</b>										
5	Evaluation of the Federal Government's Implementation of Self-Government  Note: Title of the 2014/15 evaluation will be: Evaluation of the Impacts of Self-Government	C			I	C		Mission – M Materiality – M Performance Info – M	<i>The following authorities are for self-government and comprehensive land claims. This evaluation covers the self-government component of the authorities.</i>  Payments to Yukon First Nations pursuant to individual self-government agreements  Payments to self-governing Aboriginal Organizations, pursuant to comprehensive land claim agreements, self-	Treaty Management

**Strategic Outcome: The Government**

Evaluation	Timeframe / Fiscal Year						Risk Considerations for Evaluation and Performance Measurement Project Scoping	Coverage <ul style="list-style-type: none"> <li>▪ <i>Date of last evaluation</i></li> <li>▪ <i>Relevant Authority/ Source of Funds</i></li> </ul>	PAA Program Activity
	10/11	11/12	12/13	13/14	14/15	15/16			
								government agreements or treaty legislation  Grant to the Westbank First Nation to support the implementation of the Westbank First Nation Self-Government Agreement  Grants to the Sechelt Indian Band pursuant to <i>the Sechelt Self-Government Act</i>  Grants to support First Nations, Inuit, Tribal Councils, Organizations or other levels of government for the implementation activities as stipulated in the various agreements  Payments to the Government of the Northwest Territories to facilitate the implementation of comprehensive land claim agreements  Payments to the Cree of Quebec respecting matters arising from the implementation of the James Bay and Northern Quebec Agreement  Grants for Mi'kmaq Education in Nova Scotia  Grants to Aboriginal organizations designated to receive claim settlement payments pursuant to Comprehensive Land Claim	

## Strategic Outcome: The Government

Evaluation	Timeframe / Fiscal Year						Risk Considerations for Evaluation and Performance Measurement Project Scoping	Coverage <ul style="list-style-type: none"> <li>▪ <i>Date of last evaluation</i></li> <li>▪ <i>Relevant Authority/ Source of Funds</i></li> </ul>	PAA Program Activity
	10/11	11/12	12/13	13/14	14/15	15/16			
								Settlement Acts  Grants to the Nunatsiavut Government for the implementation of the <i>Labrador Inuit Land Claims Agreement</i> pursuant to the <i>Labrador Inuit Land Claims Agreement Act</i>  Contributions to beneficiaries and various implementing bodies for implementing comprehensive land claim agreements  Contributions to support the negotiation process for comprehensive, specific and special claims and self-government initiatives	
	PM Strategy		✓						
6	Evaluation of the Impacts of Comprehensive Land Claims Agreements			I	C			Mission – M Materiality – H Performance Info – M  <i>Comprehensive Land Claims last evaluated (08/09)</i>  Refer to authorities listed in evaluation #5. This evaluation covers the comprehensive land claim component of the authorities.	Treaty Management
	PM Strategy				✓				
7	Evaluation of Negotiations and Implementation of Self-Government Agreements and Comprehensive Land Claim Agreement		I/C					Mission – M Materiality – H Performance Info – M  Refer to authorities listed in evaluation #5.	Co-operative Relationships  Treaty Management
	PM Strategy			✓					
8	Implementation Evaluation of the Specific Claims Action Plan	I	C					Mission – M Materiality – H Performance Info – M  Grants to First Nations to settle specific claims negotiated by Canada and/or awarded by the	Co-operative Relationships

## Strategic Outcome: The Government

Evaluation		Timeframe / Fiscal Year						Risk Considerations for Evaluation and Performance Measurement Project Scoping	Coverage <ul style="list-style-type: none"> <li>▪ Date of last evaluation</li> <li>▪ Relevant Authority/ Source of Funds</li> </ul>	PAA Program Activity
		10/11	11/12	12/13	13/14	14/15	15/16			
9	Evaluation of the Specific Claims Action Plan			I/C					Specific Claims Tribunal	
	PM Strategy			✓						
10	Evaluation of BC Treaty Related Measures					I/C		Mission – M Materiality – L Performance Info – M	<i>BC Treaty Related Measures last evaluated (09/10)</i>  Contributions to First Nations, their organizations, provinces and third parties for Interim Measures and British Columbia Treaty Related Measures	Co-operative Relationships
	PM Strategy									
11	Evaluation of Treaty Commissions					I/C		Mission – M Materiality – L Performance Info – M	<i>Treaty Commissions last evaluated (09/10)</i>  Contributions to provincially and/or regionally based Treaty Commissions	Treaty Management
	PM Strategy	✓								
12	Evaluation of the Inuit Relations Secretariat	I (2009)	C				I/C	Mission – M Materiality – L Performance Info – M	<i>Basic Organizational Capacity last evaluated (09/10)</i>  Funded internally  Contributions to support the basic organizational capacity of representative Aboriginal organizations – Office of the Federal Interlocutor for Métis and Non-Status Indians	Co-operative Relationships
	Note: Cross-reference to evaluation requirements for Basic Organizational Capacity									
	PM Strategy (Possible PA focus on Co-operative Relationships)									

## Strategic Outcome: The Government

Evaluation	Timeframe / Fiscal Year						Risk Considerations for Evaluation and Performance Measurement Project Scoping	Coverage <ul style="list-style-type: none"> <li>▪ Date of last evaluation</li> <li>▪ Relevant Authority/ Source of Funds</li> </ul>	PAA Program Activity	
	10/11	11/12	12/13	13/14	14/15	15/16				
<b>Sector: Policy and Strategic Direction</b>										
13	Evaluation of Basic Organizational Capacity for Representative Organizations and for Consultation and Policy Development  Note: Cross-reference with Office of the Federal Interlocutor and Inuit Relations Secretariat				I	C		Mission – M Materiality – M Performance Info – H	<i>Basic Organizational Capacity for Representative Organization and for Consultation and Policy Development last evaluated (08/09)</i>  Contributions for the purpose of consultation and policy development  Contributions to support the basic organizational capacity of representative Aboriginal organizations  This evaluation will also include Contributions to support the basic organizational capacity of representative Aboriginal organizations – Office of the Federal Interlocutor for Métis and Non-Status Indians	Governance and Institutions of Government  Co-operative Relationships  Northern Land, Resources and Environmental Management <sup>1</sup>  Métis and Non-Status Indian Organizational Capacity Development <sup>2</sup>
	PM Strategy (TBD)									
14	Evaluation of Test Case Funding			I/C				Mission – L Materiality – L Performance Info – L	<i>Test Case Funding last evaluated (08/09)</i>  Contributions for the legal and associated costs of Indian-related cases having the potential to become judicial precedents	Co-operative Relationships
	PM Strategy (TBD)									

1 Northern Land, Resources and Environmental Management falls under INAC's Program Activity Architecture Strategic Outcome: The North

2 Métis and Non-Status Indian Organizational Capacity Development falls under INAC's Program Activity Architecture Strategic Outcome: Office of the Federal Interlocutor

## Strategic Outcome: The People

Evaluation	Timeframe / Fiscal Year						Risk Considerations for Evaluation and Performance Measurement Project Scoping	Coverage <ul style="list-style-type: none"> <li>▪ Date of last evaluation</li> <li>▪ Relevant Authority/ Source of Funds</li> </ul>	PAA Program Activity	
	10/11	11/12	12/13	13/14	14/15	15/16				
<b>Sector: Resolution and Individual Affairs</b>										
15	Evaluation of Registration Administration	C					I/C	Mission – M Materiality – M Performance Info – M	Contributions to Indian bands for registration administration	Managing Individual Affairs
	PM Strategy		✓							
16	Evaluation of Money Management and Disbursement		I	C				Mission – M Materiality – M Performance Info – M	Statutory Authority Indian Annuities Treaty Payments  Contribution to Indian Bands for land and estates management	Managing Individual Affairs
	PM Strategy		✓							
17	<i>Matrimonial Real Property (INAC lead in partnership with Public Safety and RCMP)</i>  <i>Note: TBD until legislation passes.</i>									<i>Managing Individual Affairs</i>
	PM Strategy									
18	Evaluation of Advocacy and Public Information (N/A)							Mission – M Materiality – H Performance Info – M	<i>Advocacy and Public Information last evaluated (08/09)</i>  <b>APIP Program expires 2013</b>  Contributions for eligible Aboriginal or other recipients for the purpose of providing advocacy and public education on a diverse range of issues related to the Indian Residential Schools Settlement Agreement (Advocacy and Public Information Program)	Residential Schools Resolution
	PM Strategy (N/A)									

## Strategic Outcome: The People

Evaluation	Timeframe / Fiscal Year						Risk Considerations for Evaluation and Performance Measurement Project Scoping	Coverage <ul style="list-style-type: none"> <li>▪ Date of last evaluation</li> <li>▪ Relevant Authority/ Source of Funds</li> </ul>	PAA Program Activity	
	10/11	11/12	12/13	13/14	14/15	15/16				
<b>Sector: Education and Social Development Programs and Partnerships</b>										
19	Evaluation of National Aboriginal Achievement Foundation (horizontal INAC-led evaluation)				I/C			Mission – L Materiality – L Performance Info – M	<i>National Aboriginal Achievement Foundation last evaluated (09/10 - led by Canadian Heritage)</i>  Contributions to the National Aboriginal Achievement Foundation	Education
	PM Strategy	✓								
20	Evaluation of Post-Secondary Education <ul style="list-style-type: none"> <li>• Post-Secondary Education               <ul style="list-style-type: none"> <li>○ Post-Secondary Student Support Program</li> <li>○ Post-Secondary Courses of Study</li> </ul> </li> </ul>	I	C					Mission – H Materiality – H Performance Info – H	Grants to Indians and Inuit to support their post-secondary educational advancement  Payments to support Indians, Inuit and Innu for the purpose of supplying public services in education - Contributions to support the post-secondary educational advancement of registered Indian and Inuit students	Education
	Education PM Strategy	✓								

## Strategic Outcome: The People

Evaluation	Timeframe / Fiscal Year						Risk Considerations for Evaluation and Performance Measurement Project Scoping	Coverage <ul style="list-style-type: none"> <li>▪ <i>Date of last evaluation</i></li> <li>▪ <i>Relevant Authority/ Source of Funds</i></li> </ul>	PAA Program Activity
	10/11	11/12	12/13	13/14	14/15	15/16			
21 Evaluation of Elementary and Secondary Education <ul style="list-style-type: none"> <li>• Elementary and Secondary Education               <ul style="list-style-type: none"> <li>○ Elementary and Secondary Instructional Services (Band Operated Schools, Federal Schools, Provincial Schools)</li> <li>*                   <ul style="list-style-type: none"> <li>○ Elementary and Secondary Education Complimentary Services (Student Support Services, New Paths for Education, Teacher Recruitment and Retention, Parental and Community Engagement)</li> <li>○ First Nations SchoolNet</li> <li>○ Reforming First Nation Education Initiative (First Nation Student Success; Education Partnerships)</li> </ul> </li> </ul> </li> <li>• Education Agreements*</li> <li>• Special Education</li> <li>• Cultural Education Centres*</li> </ul> (First Nations and Inuit Youth Employment Strategy to be part of a horizontal evaluation led by HRSDC)	I	C					Mission – H Materiality – H Performance Info – H	First Nations and Inuit Youth Employment Strategy last evaluated by HRSDC for all departments (09/10)  Grant to participating First Nations and First Nations Education Authority pursuant to the <i>First Nations Jurisdiction over Education in British Columbia Act</i>  Grants to Indians and Inuit to provide elementary and secondary educational support services  Grants to Inuit to support their cultural advancement  Payments to support Indians, Inuit and Innu for the purpose of supplying public services in education - Contributions to support Indian, Inuit and Innu cultural education centres  Payments to support Indians, Inuit and Innu for the purpose of supplying public services in education - Contributions to provide elementary and secondary education programs and services to Indians living on	Education

\* indicates which activities were covered by the 2009-2010 Formative Evaluation of Elementary and Secondary Education

## Strategic Outcome: The People

Evaluation		Timeframe / Fiscal Year						Risk Considerations for Evaluation and Performance Measurement Project Scoping	Coverage <ul style="list-style-type: none"> <li>▪ <i>Date of last evaluation</i></li> <li>▪ <i>Relevant Authority/ Source of Funds</i></li> </ul>	PAA Program Activity
		10/11	11/12	12/13	13/14	14/15	15/16			
									reserve and Inuit  Payments to support Indians, Inuit and Innu for the purpose of supplying public services in education - Contributions for the Special Education program for students living on reserve  Payments to support Indians, Inuit and Innu for the purpose of supplying public services in education - Contributions to provide First Nations Schoolnet services to Indians living on Reserve and Inuit  Payments to support Indians, Inuit and Innu for the purpose of supplying public services in education - Contributions to First Nations and Inuit Governments and Organizations for Initiatives under the Youth Employment Strategy Skills Link program and Summer Work Experience Program	
	Umbrella Education PM Strategy	✓								
22	Evaluation of Income Assistance, National Child Benefit Reinvestment and Assisted Living Programs <ul style="list-style-type: none"> <li>• Income Assistance               <ul style="list-style-type: none"> <li>◊ Basic and Special Needs</li> <li>○ Pre-employment Training and Support</li> </ul> </li> <li>• Assisted Living               <ul style="list-style-type: none"> <li>○ In-home Care</li> <li>○ Institutional Care</li> <li>○ Foster Care</li> <li>○ Disabilities Initiative</li> </ul> </li> <li>• National Child Benefit</li> </ul>			I	C			Mission – H Materiality – H Performance Info – H	<i>Income Assistance, National Child Benefit Reinvestment and Assisted Living last evaluated (08/09)</i>  Grants to provide income support to indigent on-reserve residents  Payments to support Indians, Inuit and Innu for the purpose of supplying public services in social development –	Social Development

## Strategic Outcome: The People

Evaluation	Timeframe / Fiscal Year						Risk Considerations for Evaluation and Performance Measurement Project Scoping	Coverage <ul style="list-style-type: none"> <li>▪ <i>Date of last evaluation</i></li> <li>▪ <i>Relevant Authority/ Source of Funds</i></li> </ul>	PAA Program Activity
	10/11	11/12	12/13	13/14	14/15	15/16			
Reinvestment <ul style="list-style-type: none"> <li>• Family Capacity Initiatives (TBD)</li> </ul>								Contributions to provide income support to indigent on-reserve residents  Payments to support Indians, Inuit and Innu for the purpose of supplying public services in social development – Contributions to provide programming for low income reserve residents with children under the National Child Benefit Reinvestment Initiative (NCBR)	
Umbrella Social Development PM Strategy	✓								
23 Evaluation of Family Violence Prevention	I	C					Mission – M Materiality – M Performance Info – M	Payments to support Indians, Inuit and Innu for the purpose of supplying public services in social development – Contributions to support culturally appropriate family violence shelter and prevention services for First Nations women, children and families resident on reserve	Social Development
Umbrella Social Development PM Strategy	✓								
24 Evaluation of Child and Family Services  Note: As part of a strategic evaluation, a national review will be completed in 2011/12 followed by jurisdiction-specific evaluations as Memorandum of Understanding are signed.		I/C		I/C	I/C		Mission – H Materiality – H Performance Info – H	<i>Child and Family Services last evaluated (07/08)</i>  Payments to support Indians, Inuit and Innu for the purpose of supplying public services in social development – Contributions to support culturally appropriate prevention and protection services for Indian children and families resident on-reserve	Social Development

## Strategic Outcome: The People

Evaluation	Timeframe / Fiscal Year						Risk Considerations for Evaluation and Performance Measurement Project Scoping	Coverage <ul style="list-style-type: none"> <li>Date of last evaluation</li> <li>Relevant Authority/ Source of Funds</li> </ul>	PAA Program Activity
	10/11	11/12	12/13	13/14	14/15	15/16			
Umbrella Social Development PM Strategy	✓								
<b>Sector: Regional Operations</b>									
25	Evaluation of Labrador-Innu Comprehensive Healing Strategy (involving Health Canada and Public Safety Canada) (TBD)						Mission – M Materiality – H Performance Info – M	Funding through following authorities – Policy and Consultation, Education, Social Development, Capital Facilities and Maintenance, Lands and Estate Management	Social Development
	Umbrella Social Development PM Strategy (TBD)								

## Strategic Outcome: The Land and Economy

Evaluation	Timeframe / Fiscal Year						Risk Considerations for Evaluation and Performance Measurement Project Scoping	Coverage <ul style="list-style-type: none"> <li>Date of last evaluation</li> <li>Relevant Authority/ Source of Funds</li> </ul>	PAA Program Activity
	10/11	11/12	12/13	13/14	14/15	15/16			
<b>Sector: Regional Operations</b>									
26	Evaluation of Emergency Management Assistance for Activities On-Reserve				I/C		Mission – M Materiality – M Performance Info – M	<i>Emergency Management Assistance for Activities On-Reserve last evaluated (09/10)</i>  Contributions for emergency management assistance for activities on reserve	Federal Administration of Reserve Land
	PM Strategy		✓						

## Strategic Outcome: The Land and Economy

Evaluation	Timeframe / Fiscal Year						Risk Considerations for Evaluation and Performance Measurement Project Scoping	Coverage <ul style="list-style-type: none"> <li>▪ <i>Date of last evaluation</i></li> <li>▪ <i>Relevant Authority/ Source of Funds</i></li> </ul>	PAA Program Activity	
	10/11	11/12	12/13	13/14	14/15	15/16				
<b>Sector: Lands and Economic Development</b>										
27	Evaluation of Environment Management <ul style="list-style-type: none"> <li>• Contaminated Sites</li> <li>• Environmental Sustainability</li> </ul> Note: Cross-referencing to Environmental Management in the North				I/C			Mission – H Materiality – H Performance Info – M	<i>Contaminated Sites last evaluated (08/09)</i>  Contributions to First Nations for the management of contaminated sites  Contributions to Indian Bands for land and estates management	Federal Administration of Reserve Land  Northern Land and Resources
	PM Strategy (Validated through Indicator Mapping Project)		✓							
28	Evaluation of Federal Administration of Reserve Land <ul style="list-style-type: none"> <li>• Registration of Rights &amp; Interests in Reserve Land</li> <li>• Clarity of Reserve Boundaries</li> <li>• Additions to Reserves</li> <li>• Creation of Rights and Interests on Reserve Land</li> <li>• Reserve Land Environment Management Program</li> </ul>	C					I/C	Mission – M Materiality – M Performance Info – M	<i>RLEMP/Land last evaluated (09/10)</i>  Contributions to Indian Bands for land and estates management  Grants to support the beneficiaries/organizations for the settlement of specific and special claims (Covered by the March 2009 OAG Status Report, Chapter 4)	Federal Administration of Reserve Land
	PM Strategy (Validated through Indicator Mapping Project) * ATR and RLEMP PM Strategy completed 10/11		✓							

## Strategic Outcome: The Land and Economy

Evaluation	Timeframe / Fiscal Year						Risk Considerations for Evaluation and Performance Measurement Project Scoping	Coverage <ul style="list-style-type: none"> <li>▪ <i>Date of last evaluation</i></li> <li>▪ <i>Relevant Authority/ Source of Funds</i></li> </ul>	PAA Program Activity	
	10/11	11/12	12/13	13/14	14/15	15/16				
29	Evaluation of the Implementation of the Federal Framework for Aboriginal Economic Development  Note: Including the Strategic Partnerships Initiative				I	C		Mission – M Materiality – M Performance Info – M	Contributions to support the Aboriginal Economic Development Strategic Partnerships Initiative	Aboriginal Economic Development  Federal Administration of Reserve Land
PM Strategy (Federal Framework for Aboriginal Economic Development and SPI) (Validated through Indicator Mapping Project)										
30	Evaluation of Aboriginal Entrepreneurship <ul style="list-style-type: none"> <li>• Aboriginal Business Development (LLR/MRDEI)</li> <li>• Aboriginal Capital</li> <li>• Procurement (PSAB)</li> </ul>			I/C				Mission – M Materiality – M Performance Info – M	<i>INAC's Aboriginal Economic Development Programs last evaluated (08/09)</i>  <i>Aboriginal Procurement Strategy last evaluated (08/09)</i>  Contributions under the Aboriginal Business Canada Program  Payments to support Indians, Inuit and Innu for the purpose of supplying public services in economic development	Aboriginal Economic Development
PM Strategy (Validated through Indicator Mapping Project)										

## Strategic Outcome: The Land and Economy

Evaluation	Timeframe / Fiscal Year						Risk Considerations for Evaluation and Performance Measurement Project Scoping	Coverage <ul style="list-style-type: none"> <li>▪ <i>Date of last evaluation</i></li> <li>▪ <i>Relevant Authority/ Source of Funds</i></li> </ul>	PAA Program Activity		
	10/11	11/12	12/13	13/14	14/15	15/16					
31	Evaluation of Investment in Economic Opportunities			I	C			Mission – M Materiality – M Performance Info – M	Payments to support Indians, Inuit and Innu for the purpose of supplying public services in economic development  Contributions to implement the <i>First Nations Land Management Act</i> , including Contributions to the Resource Centre  Contribution to Indian Bands for Lands and Estate Management  Contributions to Indian Bands for Lands Management Capacity Building	Aboriginal Economic Development	
	PM Strategy (Validated through Indicator Mapping Project)		✓								
	New Federal Framework for Aboriginal Economic Development Performance completed (approved by EPMRC December 2009)										
32	Evaluation of Legislative Supports to Economic Development <ul style="list-style-type: none"> <li>• FNCIDA</li> <li>• Federal Management of Oil and Gas Interests on Reserve Land</li> <li>• FNOGMMMA*</li> <li>• FNLMA</li> </ul>	C*					I/C		<i>First Nations Oil and Gas and Moneys Management Act</i> last evaluated (09/10)  Payments to support Indians, Inuit and Innu for the purpose of supplying public services in economic development  Contributions to implement the <i>First Nations Land Management Act</i> , including Contributions to the Resource Centre  Contribution to Indian Bands for Lands and Estate Management	Aboriginal Economic Development	

## Strategic Outcome: The Land and Economy

Evaluation	Timeframe / Fiscal Year						Risk Considerations for Evaluation and Performance Measurement Project Scoping	Coverage <ul style="list-style-type: none"> <li>Date of last evaluation</li> <li>Relevant Authority/ Source of Funds</li> </ul>	PAA Program Activity
	10/11	11/12	12/13	13/14	14/15	15/16			
Indian Oil and Gas PM Strategy (Validated through Indicator Mapping Project)	✓							Contributions to Indian Bands for Lands Management Capacity Building	
New Federal Framework for Aboriginal Economic Development Performance completed (approved by EPMRC December 2009)								Contributions to implement the <i>First Nations Land Management Act</i>	
<b>Sector: Education and Social Development Programs and Partnerships</b>									
33	Evaluation of First Nations Water and Wastewater Infrastructure			I/C			Mission – H Materiality – H Performance Info – M	<i>First Nations Water last evaluated (07/08)</i>	Community Infrastructure
Umbrella Infrastructure PM Strategy completed (approved by EPMRC September 2009)								<i>Capital Facilities Maintenance last evaluated (09/10)</i>	
34	Evaluation of Capital Facilities and Maintenance <ul style="list-style-type: none"> <li>Community Infrastructure Assets and Facilities</li> <li>Education Facilities</li> <li>Housing*</li> <li>Renewable Energy and Energy Efficiency (Functional Reporting to NAO)</li> </ul>	C*			I	C	Mission – M Materiality – M Performance Info – M	Payments to support Indians, Inuit and Innu for the purpose of supplying public service in capital facilities and maintenance	
Umbrella Infrastructure PM Strategy completed (approved by EPMRC September 2009)								Grants to students and their chaperons to promote fire protection awareness in band and federally operated schools	
35	Evaluation of First Nations Infrastructure Fund				I	C	Mission – M Materiality – H Performance Info – M	Payments to support Indians, Inuit and Innu for the purpose of supplying public services in capital facilities and maintenance – Payment of Contributions to First Nations under the First Nations Infrastructure Fund in the Provinces (FNIF)	Community Infrastructure
Note: Evaluation to be done in parallel with the Evaluation of Capital Facilities and Maintenance									
Umbrella Infrastructure PM Strategy completed (approved by EPMRC September 2009)									

## Strategic Outcome: The North

Evaluation	Timeframe / Fiscal Year						Risk Considerations for Evaluation and Performance Measurement Project Scoping	Coverage <ul style="list-style-type: none"> <li>Date of last evaluation</li> <li>Relevant Authority/ Source of Funds</li> </ul>	PAA Program Activity / Policy Area	
	10/11	11/12	12/13	13/14	14/15	15/16				
<b>Sector: Northern Affairs Organization</b>										
36	Evaluation of Northern Governance – Political Development and Intergovernmental Relations <ul style="list-style-type: none"> <li>Northern Strategy</li> <li>Circumpolar Liaison</li> <li>Territorial Relations*</li> <li>Devolution**</li> </ul>		I	C				Mission – M Materiality – M Performance Info - M	Funded internally  Contributions for promoting the safe use, development conservation and protection of the North's natural resources.  Contributions to the Government of Northwest Territories and Government of Nunavut for health care of Indians and Inuit  Contributions for enhancing the financial management capacity and networking facilities of the government of Nunavut	Northern Governance and People
	PM Strategy (TBD)									
37	Evaluation of Northern Regulatory Improvement Initiative and of the Land, Resources and Environmental Management <ul style="list-style-type: none"> <li>Regulatory Improvement</li> <li>Northern Oil &amp; Gas</li> <li>Mines &amp; Minerals</li> <li>Land &amp; Water Management</li> <li>Cumulative Impacts Monitoring*</li> <li>Nunavut General Monitoring*</li> </ul>	I	C				Mission – H Materiality – H Performance Info – M	Contributions for promoting the safe use, development, conservation and protection of the North's natural resources	Northern Land, Resources and Environmental Management	
	PM Strategy (Review NAO RMAF as a possible guide) *CIMP and NGMP PM Strategies completed in 10/11			✓						

## Strategic Outcome: The North

Evaluation	Timeframe / Fiscal Year						Risk Considerations for Evaluation and Performance Measurement Project Scoping	Coverage <ul style="list-style-type: none"> <li>Date of last evaluation</li> <li>Relevant Authority/ Source of Funds</li> </ul>	PAA Program Activity / Policy Area	
	10/11	11/12	12/13	13/14	14/15	15/16				
38	Evaluation of the International Polar Year	I		C				Mission – M Materiality – M Performance Info – M	Contributions for promoting the safe use, development, conservation and protection of the North's natural resources  Contributions for promoting the political, social, and scientific development of Canada's three territories	Northern Science and Technology
	Northern Science (Review NAO RMAF as a possible guide)			✓						
39	Evaluation of the Northern Contaminants Program  Note: Evaluation to be completed in parallel with the Evaluation of the International Polar Year		I	C				TBD	Contributions for promoting the safe use, development, conservation and protection of the North's natural resources  Grant for the advancement of scientific knowledge of the North	Northern Science and Technology
	Northern Science (Review NAO RMAF as a possible guide)			✓						
40	Evaluation of Conservation and Land Use Planning		I/C					Mission – L Materiality – L Performance Info – L	Contributions for promoting the safe use, development, conservation and protection of the North's natural resources	Northern Land, Resources and Environmental Management
	PM Strategy (Review NAO RMAF as a possible guide)			✓						
41	Evaluation of EcoENERGY for Aboriginal and Northern Communities (Thematic Evaluation of Adaptation for the Clean Air Agenda (CAA) - Environment Canada lead on CAA evaluation)	I/C					I/C	Mission – L Materiality – M Performance Info – H	Contributions for promoting the safe use, development, conservation and protection of the North's natural resources	Northern Governance and People
	PM Strategy		✓							

## Strategic Outcome: The North

Evaluation	Timeframe / Fiscal Year						Risk Considerations for Evaluation and Performance Measurement Project Scoping	Coverage <ul style="list-style-type: none"> <li>Date of last evaluation</li> <li>Relevant Authority/ Source of Funds</li> </ul>	PAA Program Activity / Policy Area	
	10/11	11/12	12/13	13/14	14/15	15/16				
42	Evaluation of INACs Climate Change Adaptation Program - Assist Northerners in Assessing Key Vulnerabilities and Opportunities (Thematic Evaluation of Adaptation for the Clean Air Agenda (CAA) - Environment Canada lead on CAA evaluation)	I/C					I/C	Mission – M Materiality – M Performance Info – M	Contributions for promoting the safe use, development, conservation and protection of the North's natural resources	Northern Governance and People
	PM Strategy		✓							
43	Evaluation of Northern Contaminated Sites  Note: Evaluation to be done in parallel with the Environmental Management Evaluation (Lands and Economic Development)				I/C			Mission – M Materiality – M Performance Info – M	<i>Contaminated Sites last evaluated (08/09)</i>  Contributions for promoting the safe use, development, conservation and protection of the North's natural resources  Contributions to First Nations for the Management of Contaminated Sites  Transfer payments to the government of Yukon for the care and maintenance, remediation and management of the closure of contaminated sites in Yukon	Northern Land, Resource and Environmental Management
	PM Strategy									
44	Evaluation of Inuit Counselling in the South	C					I/C	Mission – L Materiality – L Performance Info – L	<i>Inuit Counselling in the South last evaluated (10/11)</i>  Contribution for Inuit counselling in the South	Northern Governance and People
	PM Strategy (TBD)									

### Strategic Outcome: The North

Evaluation	Timeframe / Fiscal Year						Risk Considerations for Evaluation and Performance Measurement Project Scoping	Coverage	PAA Program Activity / Policy Area		
	10/11	11/12	12/13	13/14	14/15	15/16					
45	Evaluation of Northern Nutrition Contribution (in partnership with Health Canada)			I/C			I/C		Mission – M Materiality – M Performance Info – M	Food Mail Program last evaluated (08/09)  Contribution to support access to healthy foods in isolated northern communities	Northern Governance and People
	Implementation Evaluation 2012/13 Impact Evaluation 2014/15 Nutrition North Canada PM Strategy										

### Strategic Outcome: Office of the Federal Interlocutor

Evaluation	Timeframe / Fiscal Year						Risk Considerations for Evaluation and Performance Measurement Project Scoping	Coverage	PAA Program Activity	
	10/11	11/12	12/13	13/14	14/15	15/16				
<b>Sector: Office of the Federal Interlocutor</b>										
46	Evaluation of Urban Aboriginal Strategy	I (2009)	C				I/C	Mission – M Materiality – M Performance Info – M	Urban Aboriginal Strategy last evaluated (05/06)  Urban Aboriginal Strategy	Urban Aboriginal Strategy
	PM Strategy		✓							

## Strategic Outcome: Office of the Federal Interlocutor

Evaluation	Timeframe / Fiscal Year						Risk Considerations for Evaluation and Performance Measurement Project Scoping	Coverage <ul style="list-style-type: none"> <li>▪ Date of last evaluation</li> <li>▪ Relevant Authority/ Source of Funds</li> </ul>	PAA Program Activity
	10/11	11/12	12/13	13/14	14/15	15/16			
47 Evaluation of the Federal Interlocutor's Contribution Program and <i>Powley</i> : Reconciliation and Management of Métis Aboriginal Rights  Note: Being cross-referenced with evaluation requirements for Basic Organizational Capacity.			I/C				Mission – M Materiality – M Performance Info – M	<i>Federal Interlocutor's Contribution Program and Powley: Management of Métis Aboriginal Rights last evaluated (07/08)</i>  Office of the Federal Interlocutor's Contributions  Contributions to support the basic organizational capacity of representative Aboriginal organizations – Office of the Federal Interlocutor for Métis and Non-Status Indians	Métis and Non-Status Indian Organizational Capacity Development
PM Strategy			✓						

## Special Studies

Issue	Study	Timeframe / Fiscal Year							
		09/10	10/11	11/12	12/13	13/14	14/15	15/16	
<b>Sector: Audit and Evaluation</b>									
Departmental performance monitoring/results reporting review	Each year, an assessment of performance information being collected by the Department and its usefulness for departmental results reporting purposes will be prepared, with a particular emphasis on performance information for programs due to be evaluated in the following year in compliance with the Treasury Board policy.	C	I/C	I/C	I/C	I/C	I/C	I/C	I/C
<b>Sector: Regional Operations</b>									
Evaluation of Saskatchewan's Comprehensive Community-based planning Pilot Project	Regional office of Saskatchewan undertook a Pilot Project to help First Nations to develop and implement Comprehensive Community Plan. This evaluation will assess the success and identify the best practices and lessons learned from participating communities.		I	C					

## APPENDIX A Evaluations by Fiscal Year

**Note:** The evaluation projects identified below, as well as their components and timing, are subject to change particularly in the later years of the five year cycle. Changes in evaluation requirements can arise from a number of factors including the introduction of new policy and programs, the consolidation of program authorities, and/or the information needs of INAC and the federal government.

**Note:** Asterisks (\*) indicate evaluations that are being completed over two fiscal years

2011 – 2012

Evaluation	Sector
Evaluation of Negotiations and Implementation of Self-Government Agreements and Comprehensive Land Claim Agreements	Treaties and Aboriginal Government
Evaluation of Money Management and Disbursement (I)	Resolution and Individual Affairs
Evaluation of Post-Secondary Education (C)* <ul style="list-style-type: none"> <li>• Post-Secondary Education               <ul style="list-style-type: none"> <li>◦ Post-Secondary Student Support Program</li> <li>◦ Post-Secondary Courses of Study</li> </ul> </li> </ul>	Education and Social Development Programs and Partnerships
Evaluation of Elementary and Secondary Education (I) <ul style="list-style-type: none"> <li>• Elementary and Secondary Education               <ul style="list-style-type: none"> <li>◦ Elementary and Secondary Instructional Services (Band Operated Schools, Federal Schools, Provincial Schools)</li> <li>◦ Elementary and Secondary Education Complimentary Services (Student Support Services, New Paths for Education, Teacher Recruitment and Retention, Parental and Community Engagement)</li> <li>◦ First Nations SchoolNet</li> <li>◦ Reforming First Nation Education Initiative (First Nation Student Success; Education Partnerships)</li> </ul> </li> <li>• Education Agreements</li> <li>• Special Education</li> <li>• Cultural Education Centres</li> <li>• First Nations and Inuit Youth Employment Strategy * (horizontal evaluation led by HRSDC)</li> </ul>	Education and Social Development Programs and Partnerships

Evaluation	Sector
Evaluation of Family Violence Prevention (C)*	Education and Social Development Programs and Partnerships
Evaluation of Child and Family Services	Education and Social Development Programs and Partnerships
Evaluation of Northern Regulatory Improvement Initiative and of the Land, Resources and Environmental Management (C)* <ul style="list-style-type: none"> <li>o Regulatory Improvement</li> <li>o Northern Oil &amp; Gas</li> <li>o Mines &amp; Minerals</li> <li>o Land &amp; Water Management</li> <li>o Cumulative Impacts Monitoring</li> <li>o Nunavut General Monitoring</li> </ul>	Northern Affairs Organization
Evaluation of the Northern Contaminants Program (I)  Note: Evaluation to be completed in parallel with the Evaluation of the International Polar Year	Northern Affairs Organization
Evaluation of the Implementation of <i>First Nations Fiscal and Statistical Management Act</i> (C)* <ul style="list-style-type: none"> <li>• First Nations Financial Management Board</li> <li>• First Nations Finance Authority</li> <li>• First Nations Statistical Institute</li> <li>• First Nations Tax Commission</li> </ul>	Regional Operations
Evaluation of the Inuit Art Foundation (C)*	Internal Services
Implementation Evaluation of the Specific Claims Action Plan (C)*	Treaties and Aboriginal Government

Evaluation	Sector
Evaluation of Conservation and Land Use Planning	Northern Affairs Organization
Evaluation of Northern Governance – Political Development and Intergovernmental Relations (I) <ul style="list-style-type: none"> <li>• Northern Strategy</li> <li>• Circumpolar Liaison</li> <li>• Territorial Relations*</li> <li>• Devolution**</li> </ul>	Northern Affairs Organization
Evaluation of the Inuit Relations Secretariat (C)*	Inuit Relations Secretariat
Evaluation of the Urban Aboriginal Strategy (C)*	Office of the Federal Interlocutor

## 2012 - 2013

Evaluation	Sector
Evaluation of the Impacts of Comprehensive Land Claims Agreements (I)	Treaties and Aboriginal Government
Evaluation of the Specific Claims Action Plan	Treaties and Aboriginal Government
Evaluation of Test Case Funding	Policy and Strategic Direction
Evaluation of Money Management and Disbursement (C)*	Resolution and Individual Affairs

Evaluation	Sector
Evaluation of Income Assistance, National Child Benefit Reinvestment and Assisted Living Programs (I) <ul style="list-style-type: none"> <li>• Income Assistance               <ul style="list-style-type: none"> <li>• Basic and Special Needs (including Shelter Allowance)</li> <li>• Pre-employment Training and Support</li> </ul> </li> <li>• Assisted Living               <ul style="list-style-type: none"> <li>• In-home Care</li> <li>• Institutional Care</li> <li>• Foster Care</li> <li>• Disabilities Initiative</li> </ul> </li> <li>• National Child Benefit Reinvestment</li> <li>• Family Capacity Initiatives (TBD)</li> </ul>	Education and Social Development Programs and Partnerships
Evaluation of Aboriginal Entrepreneurship <ul style="list-style-type: none"> <li>• Aboriginal Business Development (LLR/MRDEI)</li> <li>• Aboriginal Capital</li> <li>• Procurement (PSAB)</li> </ul>	Lands and Economic Development
Evaluation of Investment in Economic Opportunities (I)	Lands and Economic Development
Evaluation of First Nations Water and Wastewater Infrastructure	Education and Social Development Programs and Partnerships
Evaluation of the International Polar Year (C)*	Northern Affairs Organization

Evaluation	Sector
Evaluation of the Northern Contaminants Program (C)* Note: Evaluation to be completed in parallel with the Evaluation of the International Polar Year	Northern Affairs Organization
Evaluation of the Implementation of Northern Nutrition Contribution	Northern Affairs Organization
Evaluation of the Federal Interlocutor's Contribution Program and <i>Powley</i> : Reconciliation and Management of Métis Aboriginal Rights Note: Cross-referenced to Basic Organizational Capacity Evaluation	Office of the Federal Interlocutor
Evaluation of Northern Governance – Political Development and Intergovernmental Relations (C) Northern Strategy Circumpolar Liaison Territorial Relations* Devolution** *INAC will subcontract OAG ** As per commitment in TB submissions	Northern Affairs Organization

2013 - 2014

Evaluation	Sector
Evaluation of Indian Government Support <ul style="list-style-type: none"> <li>• National Centre for First Nations Governance (review completed 08/09)</li> <li>• Aboriginal Financial Officers Association</li> </ul>	Regional Operations
Evaluation of the Federal Government's Implementation of Self-Government (I) Note: Title of the 2014/15 evaluation will be: Evaluation of the Impacts of Self-Government	Treaties and Aboriginal Government
Evaluation of the Impacts of Comprehensive Land Claims Agreements (C)*	Treaties and Aboriginal Government
Evaluation of Basic Organizational Capacity for Representative Organizations and for Consultation and Policy Development (I) Note: Cross-referenced with Office of the Federal Interlocutor and Inuit Relations Secretariat	Policy and Strategic Direction
Evaluation of National Aboriginal Achievement Foundation (horizontal INAC-led evaluation)	Education and Social Development Programs and Partnerships

Evaluation	Sector
<p>Evaluation of Income Assistance, National Child Benefit Reinvestment and Assisted Living Programs (C)*</p> <ul style="list-style-type: none"> <li>• Income Assistance <ul style="list-style-type: none"> <li>◦ Basic and Special Needs (including Shelter Allowance)</li> <li>◦ Pre-employment Training and Support</li> </ul> </li> <li>• Assisted Living <ul style="list-style-type: none"> <li>◦ In-home Care</li> <li>◦ Institutional Care</li> <li>◦ Foster Care</li> <li>◦ Disabilities Initiative</li> </ul> </li> <li>• National Child Benefit Reinvestment</li> <li>• Family Capacity Initiatives (TBD)</li> </ul>	<p>Education and Social Development Programs and Partnerships</p>
<p>Evaluation of Child and Family Services</p>	<p>Education and Social Development Programs and Partnerships</p>
<p>Evaluation of Land and Environment Management</p> <ul style="list-style-type: none"> <li>• Contaminated Sites</li> <li>• Environmental Sustainability</li> </ul> <p>Note: Possible cross-referencing with Environmental Management in the North</p>	<p>Lands and Economic Development</p>
<p>Evaluation of Investment in Economic Opportunities (C)*</p>	<p>Lands and Economic Development</p>
<p>Evaluation of Capital Facilities and Maintenance (I)</p> <ul style="list-style-type: none"> <li>• Community Infrastructure Assets and Facilities</li> <li>• Education Facilities</li> <li>• Housing</li> <li>• Renewable Energy and Energy Efficiency (Functional Reporting to NAO)</li> </ul>	<p>Education and Social Development Programs and Partnerships</p>

Evaluation	Sector
<p>Evaluation of First Nations Infrastructure Fund (I)</p> <p>Note: Evaluation to be done in parallel with the Evaluation of Capital Facilities and Maintenance</p>	Education and Social Development Programs and Partnerships
<p>Evaluation of Northern Contaminated Sites</p> <p>Note: Evaluation to be cross-referenced with the Environmental Management Evaluation (Lands and Economic Development)</p>	Northern Affairs Organization
<p>Evaluation of the Implementation of the Federal Framework for Aboriginal Economic Development (I)</p> <p>Note: Including Strategic Partnerships Investment</p>	Lands and Economic Development

## 2014 - 2015

Evaluation	Sector
<p>Evaluation of the Federal Government's Implementation of Self-Government (C)*</p> <p>Note: Title of the 2014/15 evaluation will be: Evaluation of the Impacts of Self-Government</p>	Treaties and Aboriginal Government
Evaluation of BC Treaty Related Measures	Treaties and Aboriginal Government
Evaluation of Treaty Commissions	Treaties and Aboriginal Government

Evaluation	Sector
Evaluation of Basic Organizational Capacity for Representative Organizations and for Consultation and Policy Development (C)*  Note: Cross-referenced with Office of the Federal Interlocutor and Inuit Relations Secretariat	Policy and Strategic Direction
Evaluation of Child and Family Services	Education and Social Development Programs and Partnerships
Evaluation of Emergency Management Assistance for Activities On-Reserve	Regional Operations
Evaluation of Capital Facilities and Maintenance (C)* <ul style="list-style-type: none"> <li>• Community Infrastructure Assets and Facilities</li> <li>• Education Facilities</li> <li>• Housing</li> <li>• Renewable Energy and Energy Efficiency (Functional Reporting to NAO)</li> </ul>	Education and Social Development Programs and Partnerships
Evaluation of First Nations Infrastructure Fund (C)*  Note: Evaluation to be done in parallel with the Evaluation of Capital Facilities and Maintenance	Education and Social Development Programs and Partnerships
Evaluation of Inuit Counseling in the South	Northern Affairs Organization
Evaluation of Northern Nutrition Contribution (INAC lead in partnership with Health Canada)	Northern Affairs Organization

Evaluation	Sector
Evaluation of the Implementation of the Federal Framework for Aboriginal Economic Development (C)* Note: Including Strategic Partnerships Investment	Lands and Economic Development

## 2015 - 2016

Evaluation	Sector
Evaluation of the Implementation of <i>First Nations Fiscal and Statistical Management Act</i> <ul style="list-style-type: none"> <li>• First Nations Financial Management Board</li> <li>• First Nations Finance Authority</li> <li>• First Nations Statistical Institute</li> <li>• First Nations Tax Commission</li> </ul>	Regional Operations
Evaluation of the Inuit Art Foundation	Internal Services
Evaluation of the Miawpukek Grant Agreement	Regional Operations
Evaluation of the Inuit Relations Secretariat	Treaties and Aboriginal Government
Evaluation of Registration Administration	Resolution and Individual Affairs
Evaluation of Federal Administration of Reserve Land <ul style="list-style-type: none"> <li>• Registration of Rights &amp; Interests in Reserve Land</li> <li>• Clarity of Reserve Boundaries</li> <li>• Additions to Reserves</li> <li>• Creation of Rights and Interests on Reserve Land</li> <li>• Reserve Land Environment Management Program</li> </ul>	Lands and Economic Development

Evaluation	Sector
Evaluation of Legislative Supports to Economic Development <ul style="list-style-type: none"> <li>• FNCIDA</li> <li>• Federal Management of Oil and Gas Interests on Reserve Land</li> <li>• FNOGMMA*</li> <li>• FNLMA</li> </ul>	Lands and Economic Development
Evaluation of EcoENERGY for Aboriginal and Northern Communities (Thematic Evaluation of Adaptation for the Clean Air Agenda (CAA) - Environment Canada lead on CAA evaluation)	Northern Affairs Organization
Evaluation of INACs Climate Change Adaptation Program - Assist Northerners in Assessing Key Vulnerabilities and Opportunities (Thematic Evaluation of Adaptation for the Clean Air Agenda (CAA) - Environment Canada lead on CAA evaluation)	Northern Affairs Organization
Evaluation of Urban Aboriginal Strategy	Office of the Federal Interlocutor

## APPENDIX B

### Performance Measurement Strategies by Fiscal Year

2011 – 2012

Performance Measurement Strategy	Sector
Indian Government Support	Regional Operations
<i>First Nations Fiscal and Statistical Management Act</i>	Regional Operations
Emergency Management Assistance for Activities On-Reserve	Regional Operations
Federal Government's Implementation of Self-Government	Treaties and Aboriginal Government
Registration Administration	Resolution and Individual Affairs
Money Management and Disbursement	Resolution and Individual Affairs
Land and Environment Management <ul style="list-style-type: none"> <li>• Contaminated Sites</li> <li>• Environmental Sustainability</li> </ul>	Lands and Economic Development
Federal Administration of Reserve Land <ul style="list-style-type: none"> <li>• Registration of Rights &amp; Interests in Reserve Land</li> <li>• Clarity of Reserve Boundaries</li> <li>• Additions to Reserves</li> <li>• Creation of Rights and Interests on Reserve Land</li> <li>• Reserve Land Environment Management Program</li> </ul>	Lands and Economic Development

Performance Measurement Strategy	Sector
Aboriginal Entrepreneurship <ul style="list-style-type: none"> <li>• Aboriginal Business Development (LLR/MRDEI)</li> <li>• Aboriginal Capital</li> <li>• Procurement (PSAB)</li> </ul>	Lands and Economic Development
Investment in Economic Opportunities	Lands and Economic Development
Legislative Supports to Economic Development <ul style="list-style-type: none"> <li>• FNCIDA</li> <li>• Federal Management of Oil and Gas Interests on Reserve Land</li> <li>• FNOGMMA</li> </ul>	Lands and Economic Development
Urban Aboriginal Strategy	Urban Aboriginal Strategy
EcoENERGY for Aboriginal and Northern Communities	Northern Affairs Organization
Climate Change Adaptation Program - Assist Northerners in Assessing Key Vulnerabilities and Opportunities	Northern Affairs Organization

## 2012 - 2013

Performance Measurement Strategy	Sector
Negotiations and Implementation of Self-Government Agreements and Comprehensive Land Claim Agreement	Treaties and Aboriginal Government
Specific Claims Action Plan	Treaties and Aboriginal Government

Performance Measurement Strategy	Sector
Northern Regulatory Improvement Initiative and the Land, Resources and Environmental Management	Northern Affairs Organization
Northern Science	Northern Affairs Organization
Conservation and Land Use Planning	Northern Affairs Organization
Métis and Non-status Indian Organizational Capacity Development and Métis Rights Management	Métis and Non-Status Indian Organizational Capacity Development

## 2013 - 2014

Performance Measurement Strategy	Sector
Comprehensive Land Claims Agreements	Treaties and Aboriginal Government

Note: Ongoing monitoring of performance measurement strategies will be conducted on an annual basis once completed.

## APPENDIX C

### Projects completed in 2010-2011

Project Title	Sector
Evaluations	
Evaluation of the Implementation of <i>First Nations Fiscal and Statistical Management Act</i> (I) <ul style="list-style-type: none"> <li>• First Nations Financial Management Board</li> <li>• First Nations Finance Authority</li> <li>• First Nations Statistical Institute</li> <li>• First Nations Tax Commission</li> </ul>	Regional Operations
Evaluation of the Inuit Art Foundation (I)	Internal Services
Evaluation of the Miawpukek Grant Agreement	Regional Operations
Evaluation of the Federal Government's Implementation of Self-Government Note: Title of the 2014/15 evaluation will be: Evaluation of the Impacts of Self-Government	Treaties and Aboriginal Government
Implementation Evaluation of the Specific Claims Action Plan (I)	Treaties and Aboriginal Government
Evaluation of Registration Administration	Resolution and Individual Affairs

Project Title	Sector
<b>Evaluations</b>	
Evaluation of Post-Secondary Education (I) <ul style="list-style-type: none"> <li>• Post-Secondary Education               <ul style="list-style-type: none"> <li>◦ Post-Secondary Student Support Program</li> <li>◦ Post-Secondary Courses of Study</li> </ul> </li> </ul>	Education and Social Development Programs and Partnerships
Evaluation of Elementary and Secondary Education (I) <ul style="list-style-type: none"> <li>• Elementary and Secondary Education               <ul style="list-style-type: none"> <li>◦ Elementary and Secondary Instructional Services (Band Operated Schools, Federal Schools, Provincial Schools)</li> <li>◦ Elementary and Secondary Education Complimentary Services (Student Support Services, New Paths for Education, Teacher Recruitment and Retention, Parental and Community Engagement)</li> <li>◦ First Nations SchoolNet</li> <li>◦ Reforming First Nation Education Initiative (First Nation Student Success; Education Partnerships)</li> </ul> </li> <li>• Education Agreements</li> <li>• Special Education</li> <li>• Cultural Education Centres</li>   <li>• First Nations and Inuit Youth Employment Strategy</li> </ul>	Education and Social Development Programs and Partnerships
Evaluation of Family Violence Prevention (I) <ul style="list-style-type: none"> <li>• Family Violence Prevention</li> </ul>	Education and Social Development Programs and Partnerships
Evaluation of Child and Family Services	Education and Social Development Programs and Partnerships

Project Title	Sector
Evaluations	
Evaluation of Federal Administration of Reserve Land <ul style="list-style-type: none"> <li>• Registration of Rights &amp; Interests in Reserve Land</li> <li>• Clarity of Reserve Boundaries</li> <li>• Additions to Reserves</li> <li>• Creation of Rights and Interests on Reserve Land</li> <li>• Reserve Land Environment Management Program</li> </ul>	Lands and Economic Development
FNOGMMA	Lands and Economic Development
Evaluation of Housing	Education and Social Development Programs and Partnerships
Evaluation of Northern Regulatory Improvement Initiative and of the Land, Resources and Environmental Management (I) <ul style="list-style-type: none"> <li>• Regulatory Improvement</li> <li>• Northern Oil &amp; Gas</li> <li>• Mines &amp; Minerals</li> <li>• Land &amp; Water Management</li> <li>• Cumulative Impacts Monitoring</li> <li>• Nunavut General Monitoring</li> </ul>	Northern Affairs Organization
Evaluation of the International Polar Year (I)	Northern Affairs Organization

Project Title	Sector
<b>Evaluations</b>	
Evaluation of the Northern Contaminants Program (I) Note: Evaluation to be completed in parallel with the Evaluation of the International Polar Year	Northern Affairs Organization
Evaluation of EcoENERGY for Aboriginal and Northern Communities (Thematic Evaluation of Adaptation for the Clean Air Agenda (CAA) - Environment Canada lead on CAA evaluation)	Northern Affairs Organization
Evaluation of INACs Climate Change Adaptation Program - Assist Northerners in Assessing Key Vulnerabilities and Opportunities (Thematic Evaluation of Adaptation for the Clean Air Agenda (CAA) - Environment Canada lead on CAA evaluation)	Northern Affairs Organization
Evaluation of Inuit Counseling in the South	Northern Affairs Organization
Evaluation of Urban Aboriginal Strategy	Office of the Federal Interlocutor
<b>Performance Measurement Strategies</b>	
Cumulative Impact Monitoring Program	Northern Affairs Organization
Nunavut General Monitoring Program	Northern Affairs Organization
Nutrition North Canada	Northern Affairs Organization
National Aboriginal Achievement Foundation (horizontal INAC-led evaluation)	Education and Social Development Programs and Partnerships

Project Title	Sector
Performance Measurement Strategies	
Education	Education and Social Development Programs and Partnerships
Umbrella Social Development	Education and Social Development Programs and Partnerships
Consultation and Policy Development	Co-operative Relationships
Treaty Related Measures	Treaties and Aboriginal Government
Strategic Partnerships Initiative	Lands and Economic Development
Reserve Land and Environment Management Program	Lands and Economic Development
Additions to Reserves	Lands and Economic Development
Northern Contaminated Sites	Northern Affairs Organization
Gender-Based Analysis	Internal Services
Special Studies	
Departmental performance monitoring/results reporting review	
Evaluation of Intervention Policy	Internal Services

## APPENDIX D

### Evaluation Coverage of INAC's Program Activity Architecture

Note: The evaluation projects identified below, as well as their components and timing, are subject to change particularly in the later years of the five year cycle. Changes in evaluation requirements can arise from a number of factors, including the introduction of new policy and programs, the consolidation of program authorities, and/or the information needs of INAC and the federal government.

PAA Program Activity	Evaluations	Year of Evaluation
<b>Strategic Outcome: The Government</b>		
<b>Governance and Institutions of Government</b>	Evaluation of Basic Organizational Capacity for Representative Organizations and for Consultation and Policy Development <i>Note: Cross-referenced with Office of the Federal Interlocutor and Inuit Relations Secretariat</i>	14/15
	Evaluation of Indian Government Support	13/14
	Evaluation of the Implementation of <i>First Nations Fiscal and Statistical Management Act</i>	11/12 15/16
	Evaluation of the Miawpukek Grant Agreement	15/16
	Evaluation of the Inuit Art Foundation	11/12 15/16
<b>Co-operative Relationships</b>	Evaluation of Negotiations and Implementation of Self-Government Agreements and Comprehensive Land Claim Agreement	
	Implementation Evaluation of the Specific Claims Action Plan	11/12
	Evaluation of the Specific Claims Action Plan	12/13
	Evaluation of BC Treaty Related Measures	14/15
	Evaluation of the Inuit Relations Secretariat <i>Note: Being cross-referenced with evaluation requirements for Basic Organizational Capacity</i>	09/11 15/16
	Evaluation of Basic Organizational Capacity for Representative Organizations and for Consultation and Policy Development <i>Note: Cross-referenced with Office of the Federal Interlocutor and Inuit Relations Secretariat</i>	14/15
	Evaluation of Test Case Funding	12/13

PAA Program Activity	Evaluations	Year of Evaluation
<b>Strategic Outcome: The Government</b>		
<b>Treaty Management</b>	Evaluation of the Federal Government's Implementation of Self-Government Note: Title of the 2014/15 evaluation will be: Evaluation of the Impacts of Self-Government	14/15
	Evaluation of the Impacts of Comprehensive Land Claims Agreements	13/14
	Evaluation of Negotiations and Implementation of Self-Government Agreements and Comprehensive Land Claim Agreement	11/12
	Evaluation of Treaty Commissions	14/15
<b>Strategic Outcome: The People</b>		
<b>Education</b>	Evaluation of National Aboriginal Achievement Foundation <i>Note: horizontal INAC-led evaluation</i>	13/14
	Evaluation of Post-Secondary Education <ul style="list-style-type: none"> <li>• Post-Secondary Education <ul style="list-style-type: none"> <li>◦ Post-Secondary Student Support Program</li> <li>◦ Post-Secondary Courses of Study</li> </ul> </li> </ul>	11/12
	Evaluation of Elementary and Secondary Education <ul style="list-style-type: none"> <li>• Elementary and Secondary Education <ul style="list-style-type: none"> <li>◦ Elementary and Secondary Instructional Services (Band Operated Schools, Federal Schools, Provincial Schools) *</li> <li>◦ Elementary and Secondary Education Complimentary Services (Student Support Services, New Paths for Education, Teacher Recruitment and Retention, Parental and Community Engagement)</li> <li>◦ First Nations SchoolNet</li> <li>◦ Reforming First Nation Education Initiative (First Nation Student Success; Education Partnerships)</li> </ul> </li> <li>• Education Agreements*</li> <li>• Special Education</li> <li>• Cultural Education Centres*</li> </ul> <i>Note: First Nations and Inuit Youth Employment Strategy to be a horizontal evaluation led by HRSDC</i>	11/12

PAA Program Activity	Evaluations	Year of Evaluation
<b>Strategic Outcome: The People</b>		
<b>Social Development</b>	Evaluation of Income Assistance, National Child Benefit Reinvestment and Assisted Living Programs <ul style="list-style-type: none"> <li>• Income Assistance               <ul style="list-style-type: none"> <li>◦ Basic and Special Needs</li> <li>◦ Pre-employment Training and Support</li> </ul> </li> <li>• Assisted Living               <ul style="list-style-type: none"> <li>◦ In-home Care</li> <li>◦ Institutional Care</li> <li>◦ Foster Care</li> <li>◦ Disabilities Initiative</li> </ul> </li> <li>• National Child Benefit Reinvestment</li> <li>• Family Capacity Initiatives (TBD)</li> </ul>	13/14
	Evaluation of Family Violence Prevention	11/12
	Evaluation of Child and Family Services <i>Note: As part of a strategic evaluation, a national review will be completed in 2011/12 followed by jurisdictional reviews as MOUs are developed.</i>	11/12 13/14 15/16
	Evaluation of Labrador-Innu Comprehensive Healing Strategy (involving Health Canada and Public Safety Canada) (TBD)	TBD
<b>Managing Individual Affairs</b>	Evaluation of Registration Administration	15/16
	Evaluation of Money Management and Disbursement	12/13
	<i>Matrimonial Real Property</i> <i>Note: INAC lead in partnership with Public Safety and RCMP</i>	TBD (evaluation timing depends on passage of legislation)
<b>Residential Schools Resolution</b>	Evaluation of Advocacy and Public Information <i>Note: this program sunsets in 12/13 so no evaluation is scheduled</i>	Last evaluated in 08/09

PAA Program Activity	Evaluations	Year of Evaluation
<b>Strategic Outcome: The Land and Economy</b>		
<b>Aboriginal Economic Development</b>	Evaluation of the Implementation of the Federal Framework for Aboriginal Economic Development <i>Note: Including the Strategic Partnerships Initiative</i>	14/15
	Evaluation of Aboriginal Entrepreneurship <ul style="list-style-type: none"> <li>• Aboriginal Business Development (LLR/MRDEI)</li> <li>• Aboriginal Capital</li> <li>• Procurement (PSAB)</li> </ul>	12/13
	Evaluation of Investment in Economic Opportunities	13/14
	Evaluation of Legislative Supports to Economic Development <ul style="list-style-type: none"> <li>• FNCIDA</li> <li>• Federal Management of Oil and Gas Interests on Reserve Land</li> <li>• FNOGMMA*</li> <li>• FNLMA</li> </ul>	15/16
<b>Federal Administration of Reserve Lands</b>	Evaluation of Emergency Management Assistance for Activities On-Reserve	14/15
	Evaluation of Environment Management <ul style="list-style-type: none"> <li>• Contaminated Sites</li> <li>• Environmental Sustainability</li> </ul> <i>Note: Possible cross-referencing with Environmental Management in the North</i>	13/14
	Evaluation of Federal Administration of Reserve Land <ul style="list-style-type: none"> <li>• Registration of Rights &amp; Interests in Reserve Land</li> <li>• Clarity of Reserve Boundaries</li> <li>• Additions to Reserves</li> <li>• Creation of Rights and Interests on Reserve Land</li> <li>• Reserve Land Environment Management Program</li> </ul>	15/16
	Evaluation of the Implementation of the Federal Framework for Aboriginal Economic Development <i>Note: Including the Strategic Partnerships Initiative</i>	14/15

PAA Program Activity	Evaluations	Year of Evaluation
<b>Strategic Outcome: The Land and Economy</b>		
<b>Community Infrastructure</b>	Evaluation of First Nations Water and Wastewater Infrastructure	12/13
	Evaluation of Capital Facilities and Maintenance <ul style="list-style-type: none"> <li>• Community Infrastructure Assets and Facilities</li> <li>• Education Facilities</li> <li>• Housing*</li> </ul> Renewable Energy and Energy Efficiency (Functional Reporting to NAO)	14/15
	Evaluation of First Nations Infrastructure Fund <i>Note: Evaluation to be done in parallel with the Evaluation of Capital Facilities and Maintenance</i>	14/15
<b>Strategic Outcome: The North</b>		
<b>Northern Governance and People</b>	Evaluation of EcoENERGY for Aboriginal and Northern Communities (Thematic Evaluation of Adaptation for the Clean Air Agenda (CAA) - Environment Canada lead on CAA evaluation)	15/16
	Evaluation of INACs Climate Change Adaptation Program - Assist Northerners in Assessing Key Vulnerabilities and Opportunities (Thematic Evaluation of Adaptation for the Clean Air Agenda (CAA) - Environment Canada lead on CAA evaluation)	15/16
	Evaluation of Inuit Counselling in the South	14/15
	Evaluation of Northern Nutrition Contribution <i>Note: in partnership with Health Canada</i>	14/15
	Evaluation of Northern Governance – Political Development and Intergovernmental Relations <ul style="list-style-type: none"> <li>• Northern Strategy</li> <li>• Circumpolar Liaison</li> <li>• Territorial Relations*</li> <li>• Devolution**</li> </ul> *INAC will subcontract OAG ** As per commitment in TB submissions	12/13

PAA Program Activity	Evaluations	Year of Evaluation
<b>Strategic Outcome: The North</b>		
<b>Northern Science and Technology</b>	Evaluation of the International Polar Year	12/13
	Evaluation of the Northern Contaminants Program <i>Note: Evaluation to be completed in parallel with the Evaluation of the International Polar Year</i>	12/13
<b>Northern Land, Resources, and Environmental Management</b>	Evaluation of Northern Contaminated Sites  <i>Note: Evaluation to be done in parallel with the Environmental Management Evaluation (Lands and Economic Development)</i>	13/14
	Evaluation of Basic Organizational Capacity for Representative Organizations and for Consultation and Policy Development <i>Note: Cross-referenced with Office of the Federal Interlocutor and Inuit Relations Secretariat</i>	14/15
	Evaluation of Northern Regulatory Improvement Initiative and of the Land, Resources and Environmental Management <ul style="list-style-type: none"> <li>• Regulatory Improvement</li> <li>• Northern Oil &amp; Gas</li> <li>• Mines &amp; Minerals</li> <li>• Land &amp; Water Management</li> <li>• Cumulative Impacts Monitoring*</li> <li>• Nunavut General Monitoring*</li> </ul>	11/12
	Evaluation of Conservation and Land Use Planning	11/12
	Evaluation of Northern Contaminated Sites  <i>Note: Evaluation to be cross-referenced with the Environmental Management Evaluation (Lands and Economic Development)</i>	13/14
<b>Strategic Outcome: Office of the Federal Interlocutor</b>		
<b>Urban Aboriginal Strategy</b>	Evaluation of Urban Aboriginal Strategy	09/11 15/16

PAA Program Activity	Evaluations	Year of Evaluation
<b>Strategic Outcome: Office of the Federal Interlocutor</b>		
<b>Métis and Non-status Indian Organizational Capacity Development</b>	Evaluation of Basic Organizational Capacity for Representative Organizations and for Consultation and Policy Development <i>Note: Cross-referenced with Office of the Federal Interlocutor and Inuit Relations Secretariat</i>	14/15
	Evaluation of the Federal Interlocutor's Contribution Program and <i>Powley</i> . Reconciliation and Management of Métis Aboriginal Rights <i>Note: Being cross-referenced with evaluation requirements for Basic Organizational Capacity.</i>	12/13
<b>Métis Rights Management</b>	Evaluation of the Federal Interlocutor's Contribution Program and <i>Powley</i> . Reconciliation and Management of Métis Aboriginal Rights <i>Note: Being cross-referenced with evaluation requirements for Basic Organizational Capacity.</i>	12/13