

**ACTION PLAN IMPLEMENTATION STATUS UPDATE
REPORT TO THE AUDIT COMMITTEE - AS OF MARCH 31, 2011**

Education & Social Development Programs and Partnerships Sector and Regional Operations Sector			
AUDIT OF ON-RESERVE HOUSING (09090) APPROVAL DATE: 24/09/10			
PROJECT RECOMMENDATIONS	ACTION PLAN	EXPECTED COMPLETION DATE	PROGRAM RESPONSE
<p>1. The Assistant Deputy Minister, Education and Social Development Programs and Partnerships Sector should assess and determine the most appropriate means to fund on-reserve housing.</p>	<p>- To support key Departmental objectives of devolution and empowerment for First Nations, ESDPP recommends that communities party to the 1996 housing policy continue to receive block funding. The 220 communities who remain part of the targeted subsidy program will continue to receive project-specific funding.</p> <p>- Regional Operations (RO) will assess the housing program for compliance with the new standardized departmental approach to First Nation funding agreements, specifically the new Transfer Payment Policy which takes into account First Nations' capacity in terms of the community development continuum.</p>	<p>Complete</p> <p>Q4, 2011-12</p>	<p>Update/Rationale: As of 31/03/2011:</p> <p>NOTE: Work that is still to be completed, is to be changed over from ESDPP to RO as of April 1st, 2011.</p> <p>AES: Due to recent departmental re-organisation that brings the responsibility for On-Reserve Housing from ESDPP to Regional Operations, a thorough update could not be provided at this time. AES expects a comprehensive update in September 2011 from Regional Operations.</p>
<p>2. The Assistant Deputy Minister, Education and Social Development Programs and Partnerships Sector should identify and implement a methodology for allocating housing funds that reflects housing needs at both the regional and First Nation community level.</p>	<p>- In response to the new Transfer Payment Policy, ESDPP, in collaboration with the CFO, RO and Regional Offices will explore options to enhance the methodology and process for allocating CFM Program funding (core and non-core) from HQ to regions.</p> <p>- ESDPP, in partnership with RO, will participate in a minor capital working group with Regions to review minor capital processes and develop</p>	<p>Q3, 2011-12</p> <p>Q3, 2011-12</p>	<p>Update/Rationale: As of 31/03/2011:</p> <p>NOTE: Work that is still to be completed, is to be changed over from ESDPP to RO as of April 1st, 2011.</p> <p>AES: Due to recent departmental re-organisation that brings the responsibility for On-Reserve Housing from ESDPP to Regional Operations, a thorough update could not be provided at</p>

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	strengthened procedures for managing minor capital funding.		this time. AES expects a comprehensive update in September 2011 from Regional Operations.
3. The Assistant Deputy Minister, Education and Social Development Programs and Partnerships Sector, in collaboration with the Senior Assistant Deputy Minister, Regional Operations Sector, should conduct a review of the performance indicators and related information to be collected for on-reserve housing to ensure that they are aligned with the department's housing program design, and that they can demonstrate achievement of expected outcomes.	- ESDPP, with the support of RO, will ensure Key Performance Indicators (KPIs) for housing align more closely with the program design and INAC's roles and responsibilities.	Q1, 2011-12	Status: Completed Update/Rationale: As of 31/03/2011: AES: Close – Fully Implemented
4. The Assistant Deputy Minister, Education and Social Development Programs and Partnerships Sector, in collaboration with the Senior Assistant Deputy Minister, Regional Operations Sector, should develop and implement a risk management framework specific to on-reserve housing, including a formal monitoring or compliance audit / housing inspections process.	- ESDPP, in partnership with RO, is working to implement the Performance Management Strategy and Risk Management Framework, which detail oversight and quality assurance functions for Headquarters and Regions for the CFM Program. - ESDPP, in partnership with RO, will work with CFO to develop mechanisms to improve the monitoring of minor capital and operations and maintenance expenditures relevant to housing that are realistic, efficient and based on program and recipient risk.	Q2, 2011-12 Q2, 2011-12	Update/Rationale: As of 31/03/2011: NOTE: Work that is still to be completed, is to be changed over from ESDPP to RO as of April 1 st , 2011. AES: Due to recent departmental re-organisation that brings the responsibility for On-Reserve

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<p>6. The Senior Assistant Deputy Minister, Regional Operations Sector, in collaboration with the Assistant Deputy Minister, Education and Social Development Programs and Partnerships Sector, should ensure that the risk that First Nations' housing does not transfer to individual homeowners as required for Market Based Housing projects, is appropriately managed.</p>	<p>- INAC has already taken significant measures to mitigate this risk by conducting workshops in Regions and with First Nations on how to successfully implement the Conversion to Market Based Housing element of CEAP. This included providing template samples of transfer documents for use by First Nations.</p>	Q3, 2010-11	<p>Status: Completed</p> <p>Update/Rationale: As of 31/03/2011:</p> <p>Monitoring conducted but no Regions have identified need for a risk management plan.</p> <p>AES: Close – Fully Implemented</p>
	<p>- RO staff actively monitors issues linked to the market based housing element.</p>	Q4, 2010-11	
	<p>- ESDPP and RO will continue to monitor and develop a risk management plan as required.</p>	Q3, 2010-11	
<p>7. The Assistant Deputy Minister, Education and Social Development Programs and Partnerships Sector, in collaboration with the Senior Assistant Deputy Minister, Regional Operations Sector, should ensure that the development of project assessment and funding decision methodologies reflects regional requirements in the design of future programs/initiatives similar to housing funded by CEAP.</p>	<p>- INAC's new Management Control Framework (MCF) clarifies roles, responsibilities and approval processes in parallel with CEAP implementation. RO continues to work with Regions to fully implement the MCF and will communicate feedback from Regions to ESDPP for consideration in future revisions.</p>	Q4, 2010-11	<p>Status: Completed</p> <p>Update/Rationale: As of 31/03/2011:</p> <p>New MCF to be provided to Ops Committee scheduled for, April 2011.</p>

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	- ESDPP and RO are documenting lessons learned from CEAP projects in order to be fully prepared if new project based funding program opportunities occur.	Q4, 2010-11	AES: Closed with confirmation of date and approval of Operations Committee.